

CITY OF PORT LINCOLN

ANNUAL BUSINESS PLAN & BUDGET

2021 - 2022

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Prepared by **City of Port Lincoln**

Version 4

Adopted by Council

28 June 2021

RM: FINAL2119 18.80.1.6

Annual Business Plan and Budget Consultation
Period 20 May 2021 to 11 June 2021.

Submissions heard on 15 June 2021.



THE YEAR AHEAD

It is my privilege as Mayor to present this ambitious but realistic Annual Business Plan and Budget for Council which will see us not only delivering some key major community infrastructure projects, but also completing some much needed planning in a number of areas including environmental sustainability, economic growth, community liveability and place making.

I have full confidence that our elected body will continue to be visible, approachable and engaged with our community and that our Council team led by CEO Matthew Morgan will continue to work extremely hard to deliver results and outcomes for our community.

Having adopted the Strategic Directions Plan 2021 – 2030 in December 2020, we have allocated over \$140K of funding to progress and develop numerous strategies that will take our community forward and make headways into achieving the longer term vision. Our thinking will also be underpinned by the values and goals contained with the recently adopted Disability Access & Inclusion Plan and Reconciliation Action Plan.

Council has also been successful in securing 50% state government investment into the Foreshore Redevelopment Project, which has been driven by the Precincts Master Plan and has been a collaborative design process with the community since 2018. The total project cost is budgeted at \$7.24M with \$2.2M expected to be expended in 2021-2022. Added to this project will be much needed jetty repairs on the iconic and highly utilised city jetty.

We know that the community will also be pleased to see the much loved ArtEyrea receiving a renovation with a budgeted spend of \$720K, as well as support being provided to a new partnership with Country Arts SA to provide an Arts and Cultural Facilitator for the Port Lincoln community.

Council has budgeted \$1.015M for major stormwater projects to commence this financial year, as part of a 10 year priority works program.

We also expect that early in the coming year, the draft Open Space Strategy will be finalised and from this we will proceed with a variety of open space projects with possible inclusions being the Train Playground, Whit Reserve, Puckridge Park and possibly some progress towards establishing a dedicated dog park.

Increased expenditure on footpaths will also be welcomed by the community with \$100K budgeted for renewal work and \$400K budgeted for new footpath construction in areas that don't currently have footpaths.

We look forward to working in partnership with the community and key stakeholders to deliver this ambitious program of works and services.

Brad Flaherty
Mayor



CITY PROFILE

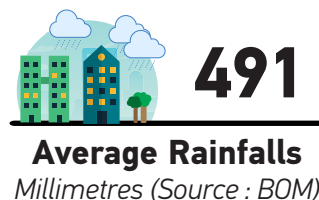
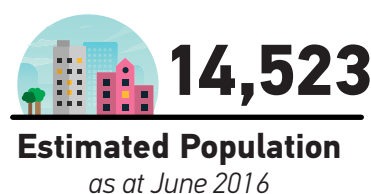
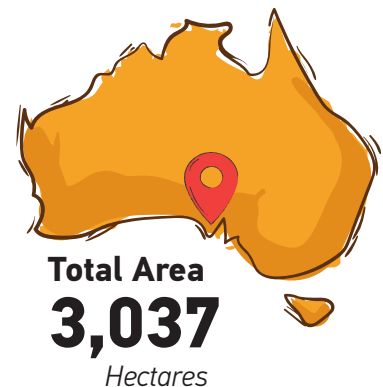
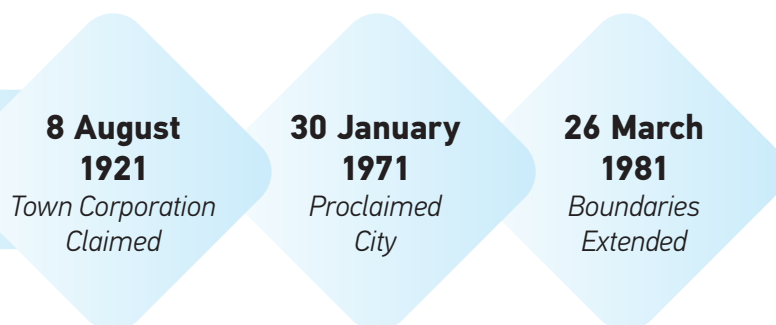
Port Lincoln is the 'Seafood Capital of Australia', an iconic South Australian regional coastal city. We are the major service centre for the southern Eyre Peninsula communities.

The city is located at the base of Eyre Peninsula some 650km west of Adelaide by road, on one of the world's largest protected harbours. The natural setting of Boston Bay is a defining feature of Port Lincoln, with the foreshore open space a highly valued recreation space and visitor experience.

Regional primary production including 50% of South Australia's wheat, barley and oil seed, together with our deep natural harbour and commercial fishing fleet, makes Port Lincoln a major agricultural export and

fishing centre. The economy continues to diversify through the innovation and growth of production and industry, bringing new investment, workforce and population growth.

Port Lincoln is also a popular visitor destination, now enhanced by a growing program of cruise ships visits. Numerous festivals and events contribute to the city's vitality and attraction, including Tunarama, Adelaide to Port Lincoln Yacht Race, SALT Festival, Teakle Autosprint and Mortlock Shield Football Carnival.





Site Value Rateable Properties
as at June 2021

\$1,052 Billion

8,797 Assessments
(8,519 Rateable)



193 Applications
2019/2020

\$17,223,061
Value of Development Approvals



\$84m **224,000** Visitors to Port Lincoln in 2018

11,847

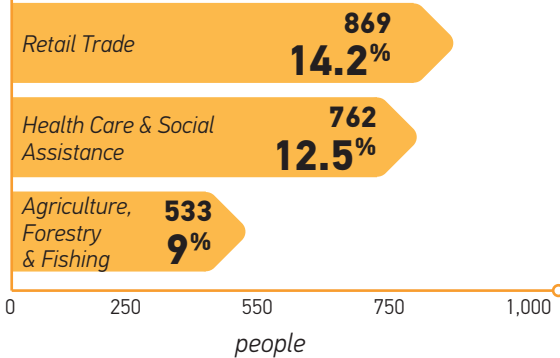
Tonnes of rubbish goes to landfill per year



1,792

Tonnes recycled per year

3 Most Common **Employment Sector**



6.4%
Unemployment Rate



25.9%
2,939 People Volunteer

2016

5.1% of the population are Aboriginal and/or Torres Strait islander people

40 years median age (Regional SA is 45)

40.7% of people have an education qualification

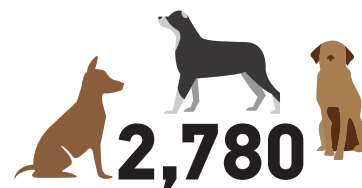
29.6% young people are disengaged or partially disengaged 15 - 24 years

6.1% people needing assistance (857)

Household Income
11.2% earn >\$2,500 p/w
24.2% earn <\$650 p/w



71.5% of Households have Internet



2,780
People own dogs

Source:
https://profile.id.com.au/s_port-lincoln-lga
<https://www.tra.gov.au/Regional/local-government-area-profiles>

ACKNOWLEDGEMENT OF COUNTRY

We acknowledge the Barngarla People, the Traditional Owners of the land on which the City of Port Lincoln rests and their continuing connection to land, sea, culture and community. We pay our respects to Elders past, present and emerging, and we extend that respect to other Aboriginal and Torres Strait Islander people in our community.





WHAT WE ACHIEVED LAST YEAR

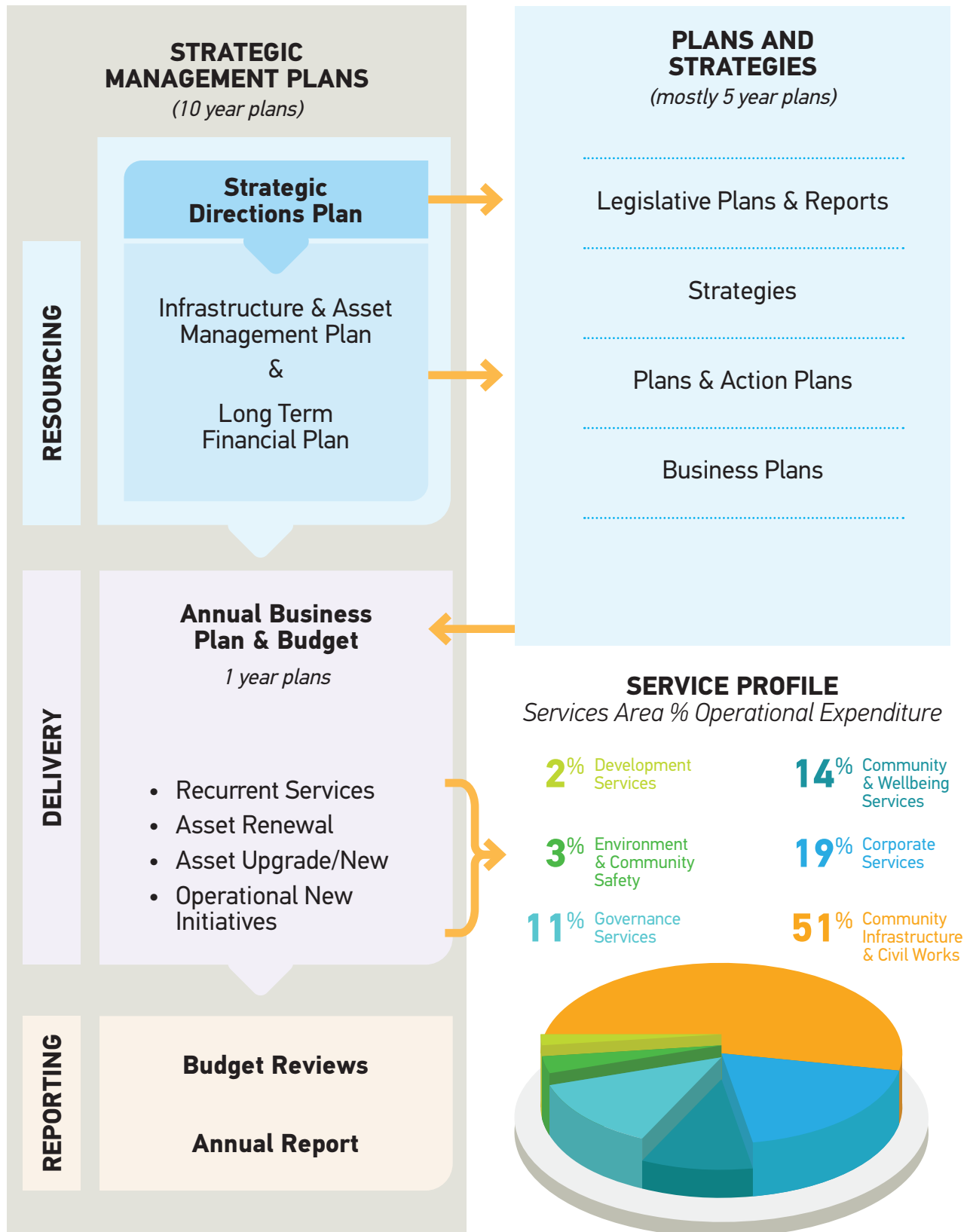
The past 12 months have presented ongoing challenges for Council and the Community as a result of the global pandemic and significant changes to organisational staffing throughout the period.

Despite this, Council was able to complete planning and adopt two major strategies, the Strategic Directions Plan 2021 – 2030 and the Precincts Master Plan. Further to this, Council was able to position itself to secure significant funding for major community projects derived from the Precincts Master Plan, receiving \$3.6M of state Local Government Infrastructure Funding towards the \$7.2M Foreshore Redevelopment Project.

Below are some of the projects that Council has completed since July 2020:

- Adopted the Strategic Direction Plan 2021-2030.
- Adopted the Precincts Master Plan.
- Replaced Street Lighting with LED Street Lighting.
- Delivered Tourism Marketing Campaigns to support post-covid domestic tourism.
- Installed New Footpaths to New West Road
- 30th Anniversary Muroto installation of Mosaic at Foreshore
- Completed extensive upgrade works to Parnkalla Trail
- Strategic land acquisition – Jubilee Drive
- Upgrade of Civic Centre balconies
- Resurfacing of Leisure Centre Basketball Courts
- Nautilus Arts Centre Office and 1st floor fit out
- Various road, footpath and crossing improvements

STRATEGIC PLANNING FRAMEWORK



STRATEGIC DIRECTIONS PLAN 2021 - 2030

The Strategic Directions Plan Vision is a long term aspiration describing the future place and community of Port Lincoln. The Vision has been developed and confirmed through community engagement. The implementation of the Strategic Directions Plan will lead the city towards our Vision.



VISION

"An inclusive and connected community committed to excellence in lifestyle, culture, industry and innovation"



MISSION

Council will work for and with the community to achieve the Vision by:

- Engaging and empowering the community
- Providing best value and timely services and infrastructure
- Creating a safe and inclusive place to live, work and visit
- Improving environmental sustainability.



VALUES

- UNITY & COLLABORATION
- RESPONSIBILITY & INTEGRITY
- INCLUSIVITY & RESPECT
- RESPONSIVENESS & PROGRESSIVENESS
- SAFETY



GOAL 1

ECONOMIC GROWTH AND OPPORTUNITY

We will be an innovative, diverse and growing local economy

WHAT WE AIM TO FOCUS ON AND ACHIEVE OVER THE NEXT 10 YEARS

Our Key Focus Areas

- Southern Eyre Peninsula's commercial, health, education and community regional hub
- Productive agriculture, fishing and aquaculture sectors
- Quality tourism and visitor experiences
- Long term job creation, investment growth and partnership opportunities
- Infrastructure supporting growth and import and export viability
- New, sustainable industries based on a clean environment and quality natural resources
- Innovative, entrepreneurial, globally connected businesses

Measuring Our Success

- Tourism activity
- Progress of Strategic Actions that support Economic Growth and Opportunity
- Progress of Annual Business Plan projects supporting Economic Growth and Opportunity
- Development Application Trend Data - number, type and dollar value of applications

Our Strategic Actions

- 1.1 Advocate for greater education pathways and linkages between schools, educational institutions and local industry and investigate regional university and study hub options
- 1.2 Investigate and implement policies to facilitate and enable diversity of economic development and investment activities
- 1.3 Confirm Port Lincoln's strategic economic priorities and advocate and partner in actions to promote the city's economic vitality through the EPLGA's Eyre Peninsula Strategic Plan
- 1.4 Work with RDA EP and other economic facilitators to advocate for economic growth initiatives in the region for existing and emerging industries, technology and production
- 1.5 Resolve sustainable long-term arrangements for infrastructure and activities at the Port Lincoln Marina Precinct to meet future commercial, tourism and recreational needs
- 1.6 Enable and streamline business development, innovation and growth
- 1.7 Advocate for and facilitate improvements to communication and information technology infrastructure



WHAT WE WILL ACHIEVE THIS YEAR

New Projects & Initiatives for 2021 - 2022

Project Name	Description	Expenditure \$'000s	Grants/ Contributions \$'000s
VIC Network Conference	Hosting the 2022 South Australian Visitor Information Centres Network Annual Conference in Port Lincoln.	10	
Economic Development & Investment Attraction Strategy	Develop an Economic Development & Investment Attraction Strategy for the City of Port Lincoln.	20	20
Economic Development & Tourism Initiatives	A range of initiatives including development of tourism marketing campaigns for Port Lincoln and minor economic development initiatives.	32	



GOAL 2

LIVEABLE AND ACTIVE COMMUNITIES

We will be a healthy, safe, inclusive and empowered community

WHAT WE AIM TO FOCUS ON AND ACHIEVE OVER THE NEXT 10 YEARS

Our Key Focus Areas

- Community and individual physical and mental health and well-being
- Community safety and liveability
- Empowered, inclusive, connected, diverse and resilient community
- Opportunity for children and young people to reach their potential, older people to be valued and all people to participate fully
- A regional centre for arts, culture and local heritage

Measuring Our Success

- Community safety
- Use and management of public and open spaces
- Library, Nautilus Arts Centre and Port Lincoln Leisure Centre activity
- Progress of the Strategic Actions that support Liveable and Active Communities
- Progress of Annual Business Plan projects supporting Liveable and Active Communities

Our Strategic Actions

- 2.1 Advocate for continued investment and expansion of Health and Aged Care Services including regional offerings
- 2.2 Develop and implement a Sports and Recreation Strategy
- 2.3 Support & collaborate in programs that benefit all diversity groups in our community
- 2.4 Develop and implement a Disability Access and Inclusion Plan
- 2.5 Investigate and implement improvements to community safety
- 2.6 Advocate for and support affordable low cost accommodation and housing diversity
- 2.7 Complete and implement a Reconciliation Action Plan with the Barngarla Native Title holders and wider Aboriginal community
- 2.8 Develop a Youth Action Plan
- 2.9 Develop and implement a Volunteer Management Plan
- 2.10 Develop and implement a Community Events Strategy
- 2.11 Develop and implement an Arts and Culture Strategy



WHAT WE WILL ACHIEVE THIS YEAR

New Projects & Initiatives for 2021 - 2022

Project Name	Description	Expenditure \$'000s	Grants/ Contributions \$'000s
Art & Cultural Facilitation	Partnership with Country Arts SA to engage an arts and cultural facilitator in Port Lincoln to develop local frameworks and programs.	70	
Sport & Recreation Strategy	Develop a Sport & Recreation Strategy that provides the framework for future decision making in relation to community sport and recreation facilities and organisations.	15	



GOAL 3

GOVERNANCE AND LEADERSHIP

We will be strategically driven, community aware and accountable

WHAT WE AIM TO FOCUS ON AND ACHIEVE OVER THE NEXT 10 YEARS

Our Key Focus Areas

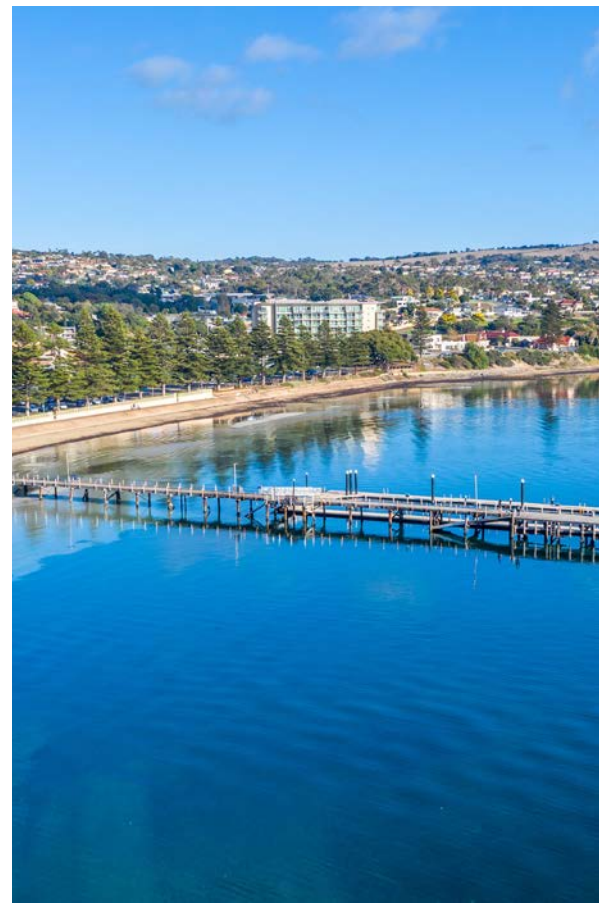
- Customer-centric service delivery
- Local and regional community leadership
- Strategic focus, effective and accountable decisions, responsive to significant events
- Open, effective and productive community and stakeholder engagement
- Sustainable long term financial position

Measuring Our Success

- Completion of Annual Business Plan projects
- Long Term Financial Plan and Budget performance
- Grant and partnership funding
- Community engagement with Council
- Progress of the Strategic Actions that support Governance and Leadership
- Progress of Annual Business Plan projects supporting Governance and Leadership
- Progress of Council's strategies and plans

Our Strategic Actions

- 3.1 Implement workforce strategies to attract, develop and retain qualified and experienced staff
- 3.2 Lead regional discussion on local government reform to effectively and efficiently meet community needs in Southern Eyre Peninsula
- 3.3 Advocate for regional co-operation and promote the voice of the community in regional, state and national forums
- 3.4 Develop and implement an Emergency Management Plan, business continuity and related capabilities
- 3.5 Implement Business Excellence and continuous improvement, including service reviews for relevance, efficiency and effectiveness
- 3.6 Develop a strategic response to population growth and service demand from the communities of interest in District Council of Lower Eyre Peninsula adjacent City of Port Lincoln
- 3.7 Monitor and respond to policy directions in Commonwealth/State funding programs relating to the COVID-19 virus
- 3.8 Maximise Council and community grant funding and partnership opportunities to achieve outcomes for the Port Lincoln community to strengthen our financial capacity
- 3.9 Investigate and implement collaborative and resource sharing opportunities with adjoining councils and government agencies



WHAT WE WILL ACHIEVE THIS YEAR

New Projects & Initiatives for 2021 - 2022

Project Name	Description	Expenditure \$'000s	Grants/ Contributions \$'000s
Digital Information Roadmap	Development of a roadmap to upgrade corporate and digital information systems to enhance decision making and create efficiencies.	(int)	
Asset Revaluation	Legislative revaluation of stormwater assets and infrastructure.	50	



GOAL 4

SUSTAINABLE ENVIRONMENT

We will be clean, green, renewable and resilient

WHAT WE AIM TO FOCUS ON AND ACHIEVE OVER THE NEXT 10 YEARS

Our Key Focus Areas

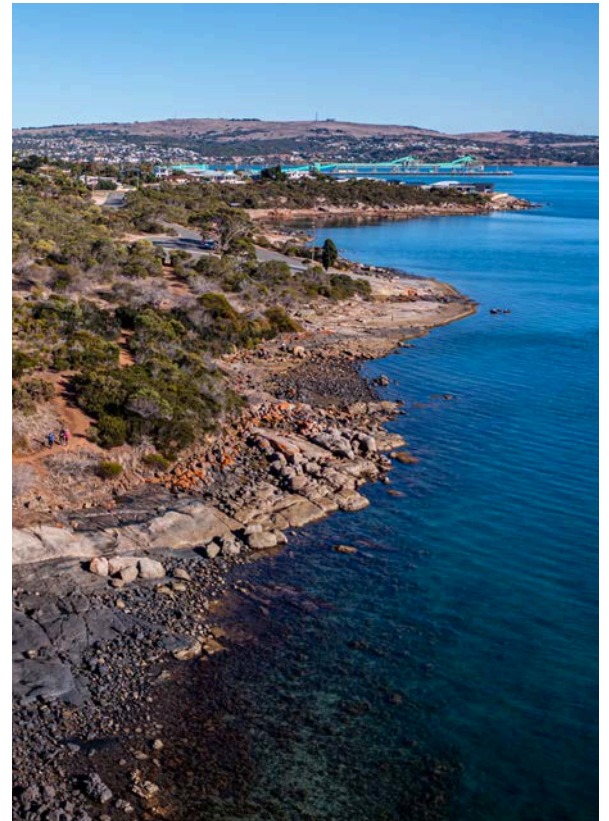
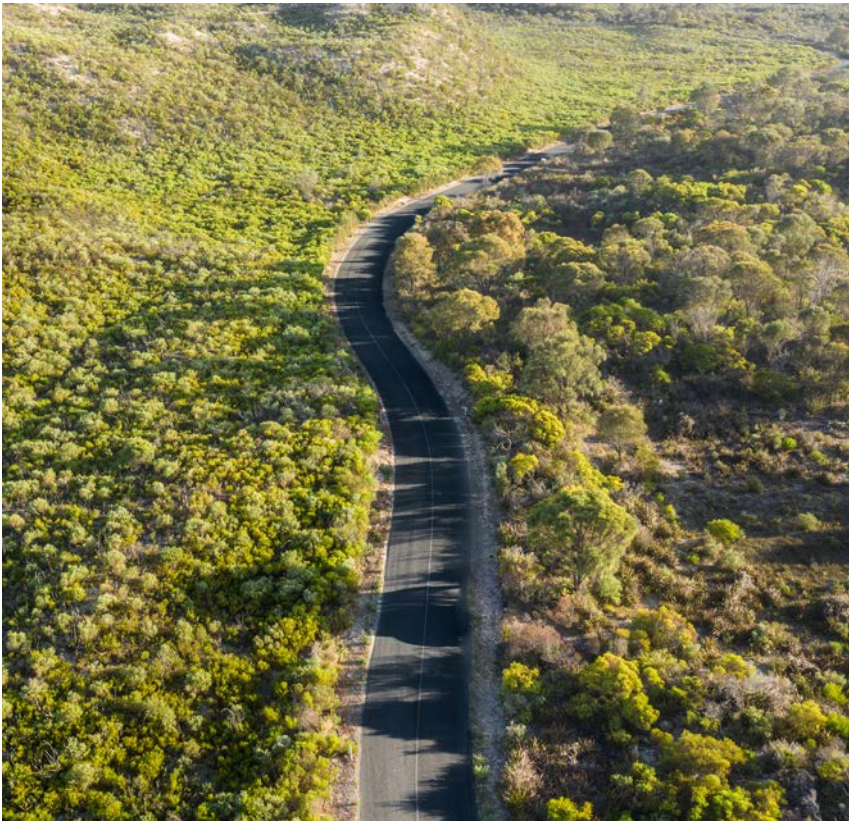
- Healthy natural environment, waterways, land biodiversity and coast
- Pristine protected coastal environment
- Environmental responsibility and sustainability
- Climate change resilience and adaptation

Measuring Our Success

- Recyclable waste ratio
- Environmental sustainability actions in the community
- Investment in stormwater infrastructure and management
- Recycled Water Scheme performance
- Progress of the Strategic Actions that support Sustainable Environment
- Progress of Annual Business Plan projects supporting Sustainable Environment

Our Strategic Actions

- 4.1 Improve stormwater management for safety, business, property protection and environmental outcomes, including water sensitive urban design
- 4.2 Integrate environmental impacts into consideration of service provision and project planning
- 4.3 Work in partnership with local business, Eyre Peninsula Landscape Board, the community and other partners to promote and implement environmental sustainability initiatives
- 4.4 Support and implement renewable energy, energy efficiency, emissions reduction and community sustainability initiatives
- 4.5 Develop and implement a Waste Management Strategy, including community empowerment and education on resource management
- 4.6 Support initiatives through the Regional Climate Change Adaptation Plan for Eyre Peninsula and other coastal and environmental alliances
- 4.7 Develop and implement a Carbon Management Plan



WHAT WE WILL ACHIEVE THIS YEAR

New Projects & Initiatives for 2021 - 2022

Project Name	Description	Expenditure \$'000s	Grants/ Contributions \$'000s
Waste Management Strategy	Review existing waste management practices and develop a Waste Management Strategy.	30	
Environmental Initiatives	Develop of a Carbon Management Plan and various environmental initiatives.	40	



GOAL 5

COMMUNITY ASSETS AND PLACEMAKING

We will be a welcoming, liveable and accessible City

WHAT WE AIM TO FOCUS ON AND ACHIEVE OVER THE NEXT 10 YEARS

Our Key Focus Areas

- Public places and infrastructure meeting economic and community needs
- Community facilities and open spaces for recreation, leisure and health and well-being
- Foreshore, CBD and Marina Precincts public realm activation
- Safe, inclusive and sustainable public places and Council facilities
- Local and regional accessibility and connectivity

Measuring Our Success

- Community assets satisfaction
- Asset renewal ratio
- Total length of paths and trails
- Placemaking capital investment
- Progress of the Strategic Actions that support Community Assets and Placemaking
- Progress of Annual Business Plan projects supporting Community Assets and Placemaking

Our Strategic Actions

- 5.1 Develop and implement a Footpaths and Trails Strategy
- 5.2 Develop and implement a Trails and Wayfinding Strategy including future development options for the Parnkalla Trail
- 5.3 Complete and implement the Open Space Strategy
- 5.4 Deliver key elements of CBD, Foreshore and Marina Precincts Master Plan
- 5.5 Progress development of a civic and community hub
- 5.6 Investigate options for neighbourhood renewal projects in appropriate precincts of the city
- 5.7 Develop a Road Traffic Management Place including shared and future alternative uses of rail and road corridors.



WHAT WE WILL ACHIEVE THIS YEAR

New Projects & Initiatives for 2021 - 2022

Project Name	Description	Expenditure \$'000s	Grants/ Contributions \$'000s
Open Space Strategy	Finalise the draft Open Space Strategy.	10	
Coastal & Marine Facilities Strategy	Develop a Coastal and Marine Facilities Strategy for coastal and marine assets and infrastructure such as boatramps, jetties and groynes.	15	
Dredging Works	Dredging works in various locations including Axel Stenross, Calais Avenue and Laguna Beach.	85	
Precincts Master Plan	Further planning on CBD and/or Marina precincts and public realm guidelines.	20	
Car Parking Actions	Implementation of priority actions from the CBD Access & Parking Action Plan.	20	
Re-Use Water Network Review	Review of Council's 'purple pipe' network and re-use water distribution system with views to possible expansion options.	20	

CAPITAL EXPENDITURE 2021 - 2022

Project Name	Project Scope	Renewal (\$)	New / Upgrade (\$)	Funding (\$)
BRIDGES				
Marina Footbridge Control Panel & Safety Upgrades	Replace Control Panel and Renewals from audit	150,000		-150,000
Sub Total		150,000		-150,000
BUILDINGS				
Hallett Place Redevelopment	Finalise design brief options including consideration of adaptive re-use of existing buildings		100,000	
Nautilus Arts Centre - Theatre HVAC Replacement	Renewal of NAC heating and cooling system as per recommendation received in 2021-2022	200,000		
Arteyrea - Renovation	Urgent Remedial Works plus refurbishment as designed	640,000	80,000	
Nautilus Arts Centre - Upstairs Offices	Upgrade of 2x Nautilus Arts Centre upstairs spaces – patching, painting and electricity supply. Includes blinds and carpet installation for heat and cold protection		12,400	
Nautilus Arts Centre - Fire Escape Development	Architectural design, engineering & construction of second emergency exit from the upper level balcony to address non-compliance raised by Building Fire Safety Committee.		95,000	
Leisure Centre - Fencing and Landscaping Renewals	Landscaping renewals	35,000		
Leisure Centre - Gymnasium Air Con	Replace air con	90,000		
Leisure Centre - Roofing Renewals	Replace roofing panels	150,000		
Sub Total		1,115,000	287,400	
FOOTPATHS				
Flinders Hwy - Footpaths	Reconstruct footpath along Flinders Highway from Lincoln Highway to the east boundary of Flinders Park	100,000		
New Footpaths	Construct new footpath segments along Hermitage Crescent from Oxford Terrace to New West Road Additional roads to be added		200,000	

Capital Expenditure 2021 - 2022 – continued

Project Name	Project Scope	Renewal (\$)	New / Upgrade (\$)	Funding (\$)
New Footpaths	Construct new Footpaths South Lincoln		200,000	-200,000
Sub Total		100,000	400,000	-200,000
OTHER COMMUNITY ASSETS				
Heritage Trail Solar Lighting	Replace Batteries on Solar Lighting	15,000		
Kirton Point Groyne	Address the undermining of concrete at the end of the northern groyne located at Port Lincoln Tourist Park	15,000		
CBD Precinct Plan	Traffic engineering, project documentation.		50,000	
CBD Access & Parking Action Plan	Implementation of Priority Actions pending adoption		50,000	
Ravendale Lighting Tower Repairs	Replace damaged electrical wires and replace globes on lighting towers	60,000		
Foreshore Project	As per adopted Concept Plans		2,200,000	-365,000
Town Jetty Partial Renewal	Structural repairs based on engineering condition assessment	200,000		
Public Wifi Network - Foreshore & CBD	Investigate supply and installation of Public Wifi with the option to be utilised in conjunction with CCTV.		60,000	
Lincoln Cove East Reserve & South Point Reserve	Council's contribution towards shared infrastructure at Lincoln Cove East and South Point Reserve.		260,000	
Public Street Lighting Infill	Notice of Motion CO 20/159 Review of Street lighting to be undertaken - Allocation for Works		25,000	
Irrigation Controller Upgrades - Stage 1	Upgrade irrigation controllers on reserves serviced by recycled water to enable more consistent, efficient and accurate management of watering programmes.		35,000	
Lincoln South Reserve Redevelopment	Projects Details to be finalised		250,000	-125,000
Open Space Projects	As identified in Open Space Strategy and may include dog park development.		200,000	-200,000

Capital Expenditure 2021 - 2022 – continued

Project Name	Project Scope	Renewal (\$)	New / Upgrade (\$)	Funding (\$)
Puckridge Park Upgrades	Implement minor upgrades to Puckridge Park as per concept plan.		100,000	-100,000
Train Playground Play Equipment & Interpretive Signage	Finalise replacement playground equipment options and interpretive signage		91,020	-91,020
Resource Recovery Centre - Line Cell 4	Line Section of Cell 4 to extend life		200,000	
Wharf Tourism Project	SATC Wharf Tourism Project		200,000	-200,000
Sub Total		290,000	3,721,020	-1,081,020
PLANT & EQUIPMENT				
John Deere 1445 4WD Mower	Plant Replacement Schedule	54,000		-7,500
2009 Mitsubishi Fuso Garden Truck	Plant Replacement Schedule	90,000		-30,000
Fleet Vehicle	Plant Replacement Schedule	36,000		-8,000
Fleet Vehicle	Plant Replacement Schedule		36,000	
Fleet Vehicle	Plant Replacement Schedule		36,000	
Sub Total		180,000	72,000	-45,500
ROADS				
Road Reseal	Annual Resealing Program	750,000		
Various Road Crossing Improvements	Stamford Terrace crossings and improvements.		40,000	
Sub Total		750,000	40,000	
STORMWATER				
Stormwater Management	Implementation of Stormwater Management Plan Projects		1,015,000	
Sub Total			1,015,000	

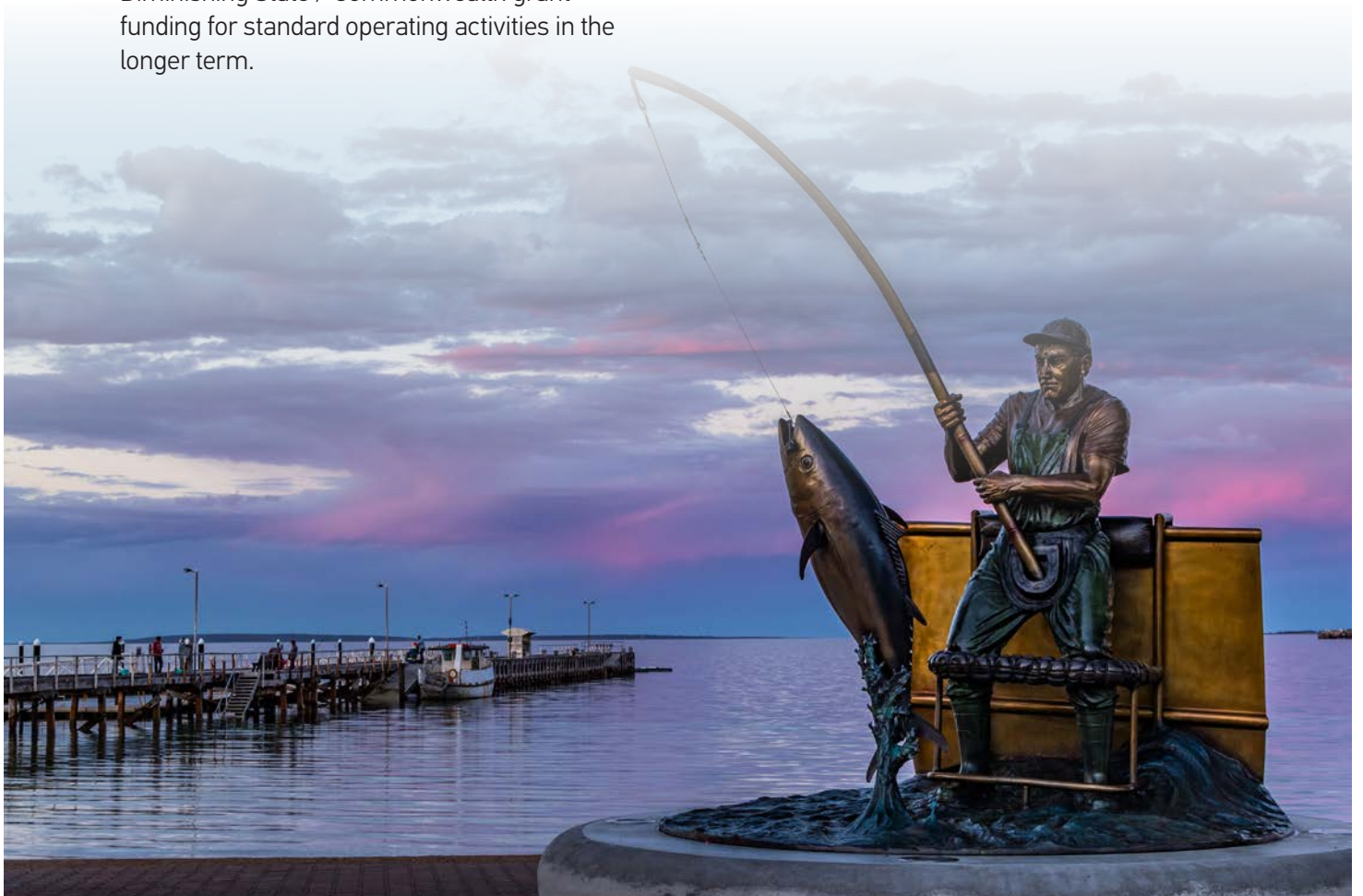
SIGNIFICANT INFLUENCES

A number of significant factors have influenced the preparation of the Council's 2021 – 2022 Annual Business Plan.

These include:

- Consumer Price Index increases on existing goods and services including increases to regional memberships and subscriptions of around 1.1% (March quarter 2021)
- Requirements to maintain and improve infrastructure assets to acceptable standards, including roads, footpaths, stormwater drainage and other community assets
- Planning service delivery needs for a increasing population (0.4% growth)
- Diminishing State / Commonwealth grant funding for standard operating activities in the longer term.
- Increased success with obtaining State / Commonwealth grant funding for capital / infrastructure projects.
- Need to deliver new initiatives as per the Strategic Directions Plan 2021 - 2030.

At a minimum, Council revenue needs to keep pace with these underlying cost indices, simply to continue delivering current services, renewal programs and a modest level of new project and initiative capacity in order to deliver on the long term plans for the community.



FINANCIAL STATEMENTS

UNIFORM PRESENTATION OF FINANCES

FOR THE YEAR ENDED 30 JUNE 2022

	Annual Budget 2020/21 \$	Budget Forecast #3 2020/21 \$	Annual Budget 2021/22 \$
Income	21,712,654	21,373,830	22,459,537
Expenses	(21,617,969)	(21,680,305)	(22,696,394)
Operating Surplus/(Deficit)	94,685	(306,475)	(236,857)
Net Outlays on Existing Assets			
Capital Expenditure on renewal and replacement of Existing Assets	(1,974,278)	(1,745,783)	(2,603,500)
Add back Depreciation, Amortisation & Impairment	4,154,445	4,164,118	4,164,103
Proceeds from Sale of Replaced Assets	43,000	90,000	45,500
	2,223,167	2,508,335	1,606,103
Net Outlays on New and Upgraded Assets			
Capital Expenditure on New and Upgraded Assets	(2,555,946)	(2,108,548)	(5,535,420)
Amounts received specifically for New and Upgraded Assets	-	-	1,281,020
	(2,555,946)	(2,108,548)	(4,254,400)
Net Lending/(Borrowing) for Financial Year	(238,094)	93,312	(2,885,154)

STATEMENT OF COMPREHENSIVE INCOME

	Annual Budget 2020/21	Budget Forecast #3 2020/21	Annual Budget 2021/22
	\$	\$	\$
INCOME			
Rates	15,134,094	15,124,458	15,687,462
Statutory Charges	290,600	309,000	284,400
User Charges	2,270,721	2,474,495	2,572,706
Grants, Subsidies and Contributions	2,291,788	1,603,964	1,984,114
Investment Income	79,821	59,727	78,640
Reimbursements	735,762	772,982	902,902
Other Income	909,868	1,029,204	949,313
Total Income	21,712,654	21,373,830	22,459,537
EXPENSES			
Employee Costs	6,105,584	5,918,993	6,708,747
Materials, Contracts & Other Expenses	11,065,295	11,385,548	11,562,454
Finance Costs	292,646	211,646	261,090
Depreciation, Amort & Impairment	4,154,445	4,164,118	4,164,103
Total Expenses	21,617,969	21,680,305	22,696,394
OPERATING SURPLUS / (DEFICIT)	94,685	(306,475)	(236,857)
Asset disposal & fair value adjustments	-	(265,349)	-
Amounts received specifically for new or upgraded assets	-	-	1,281,020
Physical Resources received free of charge	59,000	-	-
NET SURPLUS / (DEFICIT)	153,685	(571,824)	1,044,163
Transferred to Equity Statement			
TOTAL COMPREHENSIVE INCOME	153,685	(571,824)	1,044,163

BALANCE SHEET

	Annual Budget 2020/21	Budget Forecast #3 2020/21	Annual Budget 2021/22
	\$	\$	\$
ASSETS			
Current Assets			
Cash and Cash Equivalents	2,646,895	4,906,152	2,753,624
Trade and Other Receivables	1,708,210	1,701,161	1,701,161
Financial Assets	101,635	184,590	173,914
Total Current Assets	4,456,740	6,791,903	4,628,699
Non-Current Assets			
Financial Assets	445,580	621,931	488,017
Infrastructure, Property, Plant & Equipment			
Land	63,955,394	78,762,300	78,762,300
Buildings	17,429,153	25,405,158	25,805,522
Infrastructure	95,757,778	99,896,011	103,562,187
Plant and Equipment	897,392	1,043,557	1,060,941
Furniture and Fittings	355,672	348,345	226,458
Library Books	292,206	-	-
Resource Recovery Centre	2,031,474	2,295,864	2,416,338
Leisure Centre	11,669,915	16,035,756	15,882,562
Right-of-Use Assets	-	736,284	736,284
Total Non-Current Assets	192,834,564	225,145,206	228,940,609
Total Assets	197,291,304	231,937,109	233,569,308
LIABILITIES			
Current Liabilities			
Trade and Other Payables	2,502,248	2,841,284	2,833,909
Borrowings	459,451	635,166	635,166
Provisions	760,153	921,321	921,321
Total Current Liabilities	3,721,852	4,397,771	4,390,396
Non-Current Liabilities			
Borrowings	7,061,688	7,413,049	8,008,460
Provisions	2,382,973	2,421,123	2,421,123
Total Non-Current Liabilities	9,444,661	9,834,172	10,429,583
Total Liabilities	13,166,513	14,231,943	14,819,979
NET ASSETS	184,124,791	217,705,165	218,749,328
EQUITY			
Accumulated Surplus	40,626,716	40,870,858	41,915,021
Asset Revaluation Reserves	142,321,543	175,563,506	175,563,506
Other Reserves	1,176,532	1,270,801	1,270,801
TOTAL EQUITY	184,124,791	217,705,165	218,749,328

STATEMENT OF CASH FLOWS

	Annual Budget 2020/21 \$	Budget Forecast #3 2020/21 \$	Annual Budget 2021/22 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Operating Receipts	21,261,480	20,608,888	21,630,919
Investment Receipts	79,821	59,727	78,640
Payments			
Operating Payments to suppliers & employees	(16,466,901)	(16,459,078)	(17,380,974)
Finance Payments	(292,646)	(211,646)	(261,090)
Net Cash provided by (or used in) Operating Activities	4,581,755	3,997,892	4,067,495
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts			
Amounts specifically for new or upgraded assets	-	-	1,281,020
Sale of Replaced assets	43,000	90,000	45,500
Repayments of Loans by community groups	127,413	157,153	144,590
Payments			
Expenditure on renewal/replacement of assets	(1,974,278)	(1,745,783)	(2,603,500)
Expenditure on new/upgraded assets	(2,555,946)	(2,108,548)	(5,535,420)
Other Financial Assets net movement	-	-	-
Loans made to community groups	-	(211,000)	-
Net Cash provided by (or used in) Investing Activities	(4,359,811)	(3,818,178)	(6,667,810)
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts			
Proceeds from Borrowings	428,000	211,000	1,100,000
Payments			
Repayments of Borrowings	(472,076)	(476,618)	(504,589)
Repayment of Lease Liabilities	-	(147,624)	(147,624)
Net cash provided by (or used in) Financing Activities	(44,076)	(413,242)	447,787
Net Increase (Decrease) in cash Held	177,868	(233,528)	(2,152,528)
Cash & Cash Equivalents at beginning of Period	2,469,027	5,139,680	4,906,152
Cash & Cash Equivalents at end of period	2,646,895	4,906,152	2,753,624

CHANGES IN EQUITY

	Accumulated Surplus \$	Asset Revaluation Reserve \$	Other Reserves \$	TOTAL EQUITY \$
ANNUAL BUDGET 2021/22				
Balance at end of previous reporting period	40,870,859	175,563,506	1,270,801	217,705,166
Restated opening balance	40,870,859	175,563,506	1,270,801	217,705,166
Net Surplus/(Deficit) for Year	1,044,163	-	-	1,044,163
Balance at End of Period - 30 June 2022	41,915,022	175,563,506	1,270,801	218,749,329
BUDGET FORECAST #3 2020/21				
Balance at end of previous reporting period	41,442,683	175,563,506	1,270,801	218,276,990
Restated opening balance	41,442,683	175,563,506	1,270,801	218,276,990
Net Surplus/ (Deficit) for Year	(571,824)	-	-	(571,824)
Balance at End of Period - 30 June 2021	40,870,859	175,563,506	1,270,801	217,705,166
ANNUAL BUDGET 2020/21				
Balance at end of previous reporting period	40,473,031	142,321,543	1,176,532	183,971,106
Restated opening balance	40,473,031	142,321,543	1,176,532	183,971,106
Net Surplus/ (Deficit) for Year	153,685	-	-	153,685
Balance at End of Period - 30 June 2021	40,626,716	142,321,543	1,176,532	184,124,791

FUNDING THE BUSINESS PLAN

An operating deficit of \$236,857 is being forecast for 2021-2022. The operating deficit measures the difference between operating revenue and expenses for the period. The Council's long term financial sustainability is dependent on ensuring that, on average over time, its expenses are less than its revenue, in accordance with the Long Term Financial Plan.

Council's revenue in 2021-2022 includes \$15,687,462 proposed to be raised from general and other rates revenue. This is based on an increase in general rates revenue of 4%.

The graph below outlines the break-up of operational funding budgeted to be received for the 2021-2022 financial year.

Other sources of revenue for the City of Port Lincoln are:

User Pays Charges set by Council – these charges are mainly for Council's Resource Recovery Centre, but also include private works and other use of Council's facilities.

Statutory Charges set by State Government – these are fees and charges set by regulation and collected by the Council for regulatory functions such as assessment of development applications

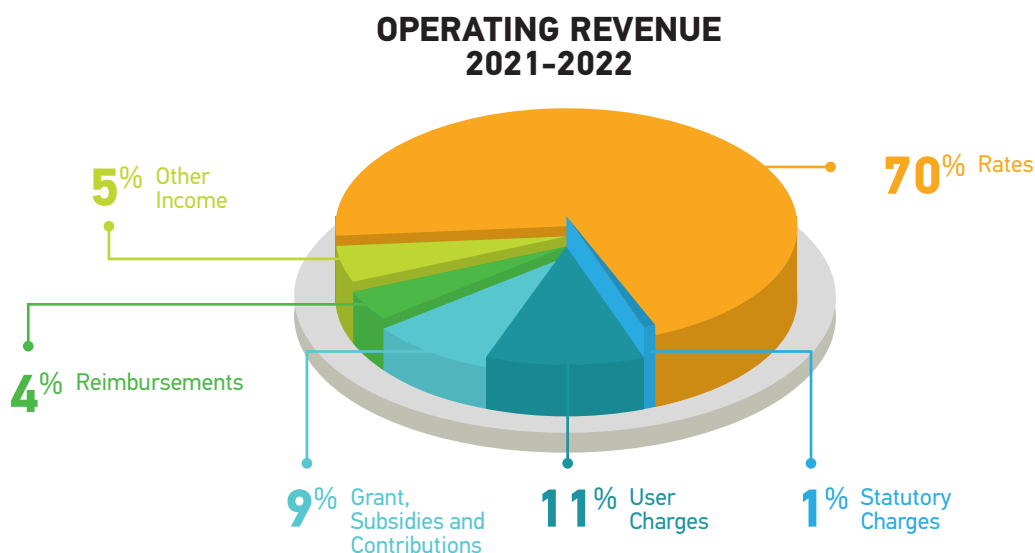
and dog registrations. The revenue from statutory charges generally off-set the cost of the service.

Grants, Subsidies and Contributions – the Council normally seeks to attract as much grant funding as possible from other levels of government, and major projects of wider State benefit are usually jointly funded in partnership with the State Government and other relevant parties.

Investment Income – Council invests funds for future maintenance and capital projects in interest bearing accounts.

Commercial Rental Income – in recent times Council has entered into a number of commercial leasing arrangements which has seen a new revenue source from commercial rental income from the Flinders Theatre and the Nautilus Arts Centre.

Throughout the next financial year and beyond, Council will also be investigating strategic borrowings to assist with capital development into the future. The current record low interest rates available to Council may assist in Council's cashflow throughout the year and provide additional financial resourcing opportunities.



FINANCIAL SUSTAINABILITY

Amendments to the Local Government Act 1999 in 2005, combined with an independent review initiated by the Local Government Association of SA into the long term financial sustainability of South Australian councils, clearly indicated that there was a need for councils to take a longer term view into their financial planning and sustainability in working towards their goals.

Council is committed to ensuring its long term financial sustainability.

Council’s financial sustainability is dependent on ensuring that, on average over time, its expenses are at least matched by its revenue.

In addition, capital expenditure on existing infrastructure and other assets should be optimised in accordance with Council’s long term renewal programs as referenced in Council’s Infrastructure & Asset Management Plan.

Regulation 7 of the Local Government (Financial Management) Regulations 2011 states:

Pursuant to section 123(10)(b) of the Act, each budget of a council under the Act must – include estimates with respect to the council’s operating surplus ratio, asset sustainability ratio and net financial liabilities ratio presented in a manner consistent with the note in the Model Financial Statements entitled Financial Indicators.

OPERATING SURPLUS RATIO

The operating surplus ratio expresses the operating surplus (deficit) as a percentage of operating income.

This ratio answers the question: *Is Council covering its operating expenditure and depreciation charge from its operating revenue?*

The forecast Operating Surplus Ratio for 2021 - 2022 of -1.1% represents operating income budgeted to be \$236,857 less than Council’s operating expenses for the year.

This falls within the acceptable limits of between -3% and +5% as per Council’s Long Term Financial Plan.

Calculation of Operating Surplus Ratio	Budget 2021 – 2022
Operating Surplus (a)	(236,857)
Operating Revenue (b)	22,459,537
Operating Surplus Ratio (a)/(b)	(1.1%)

ASSET SUSTAINABILITY RATIO

The Asset Sustainability Ratio indicates whether the Council is renewing or replacing existing nonfinancial assets at the same rate as its overall stock of assets is wearing out.

The ratio is calculated by measuring capital expenditure on renewal and replacement of assets relative to depreciation.

The suggested ratio is between 90% and 110% and Council budgeted for 100% which indicates that Council is allocating sufficient funds to replace it’s assets.

NET FINANCIAL LIABILITIES & NET FINANCIAL LIABILITIES RATIO

Net financial liabilities is a comprehensive measure of the indebtedness of the Council as it includes items such as employee long-service leave entitlements and other amounts payable as well as taking account of the level of Council's available cash and investments.

Specifically, Net Financial Liabilities equals total liabilities less financial assets, where financial assets for this purpose includes cash, cash equivalents, trade and other receivables, and other financial assets, but excludes equity held in Council businesses, inventories and land held for resale.

The following table sets out revised estimates as at 30 June 2022.

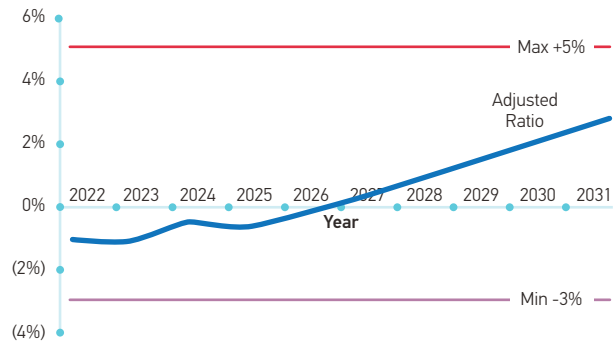
Calculation of Net Financial Liabilities Ratio	Estimated 30/6/2022 \$,000
Net financial Liabilities (a)	9,703
Total operating revenue (b)	22,459
Net Financial Liabilities Ratio (a)/(b)	43%

ASSESSMENT OF LONG TERM FINANCIAL SUSTAINABILITY

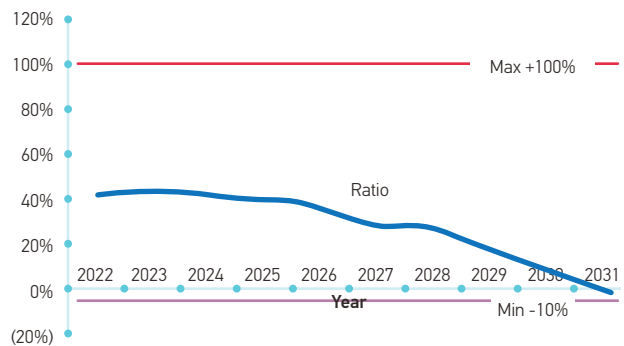
The below 10 year ratios indicate that the 10 year LTFP is financially sustainable:

- A moderate deficit in 2021-2022, thereafter improving in operating result for the remaining years of the plan, returning to surplus in year 5.
- Net Financial Liabilities are at acceptable levels; &
- Asset Sustainability Ratios are at acceptable levels.

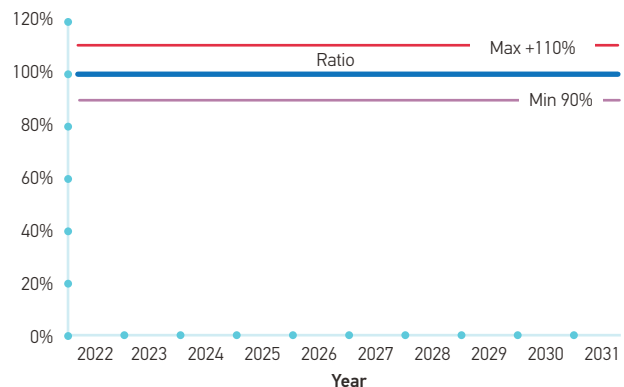
Indicator 1 OPERATING SURPLUS RATIO



Indicator 2 NET FINANCIAL LIABILITIES RATIO



Indicator 3 ASSET SUSTAINABILITY RATIO



RATING POLICY AND ARRANGEMENTS

RATING ARRANGEMENTS 2021-2022

The rate revenue increase has been kept to a level to enable funding of on-going operational expenses, renewal infrastructure works and priority new/upgrade capital and operational new initiatives – and return an Operational Result within the target range.

Council's LTFP, forecasts a total rate revenue increase for 2021-2022 of 4% in RATE REVENUE DOLLARS. The forecast rate revenue increase in the Long Term Financial Plan incorporates and reflects anticipated growth of the city's rate base plus a Local Government Price Indexation estimate.

Rating Basis – Site Value

The City of Port Lincoln will continue to use site value as the basis for valuing land within the council area for the 2021-2022 financial year.

Council acknowledges that most Council's in South Australia have adopted the 'capital value' basis, and that the Local Government Reform Bill passed in 2021 will require a future change to capital value based rating.

Despite this, in the short term, Council has previously determined that the site value method of valuing land provides the fairest method of distributing the rate burden across all ratepayers on the following basis:

- The fairness principle of taxation which suggests that individuals should make similar contributions to the cost of providing local government services as they in turn receive similar benefits, in terms of ability to make use of those services provided;
- The efficiency principle, which generally assumes that large variations in the value of property from one year to another are less likely under the site valuation method.

Of the site valuations, \$68,904,200 are on non-rateable properties and \$1,051,838,600 are rateable properties for 2021-2022.

Introduction of Differential Rating

In preparation for the transition to capital rates, Council has created land use codes so properties of similar purpose can be rated proportionately into the future under the capital value system. This is known as differential rating; however, it should be noted that there will be no difference in the rate in the dollar between the land use codes in the 2021-2022 financial year.

Land use Codes:

- Residential
- Commercial
- Industrial
- Vacant
- Primary Producers
- Marina Berths
- Other

General Rates (s153 and s156)

The Long Term Financial Plan forecasts a target rate revenue increase for 2021-2022 of 4% on the GENERAL RATES (including 'rate in the dollar' component) compared to the previous year, to fund this Annual Business Plan. The percentage rate revenue increase applied in the Annual Business Plan is consistent with funding of the projects, programs and services that Council has included in the Annual Business Plan and Annual Budget.

The general rate revenue calculation is shown in [Table 1. General Rate Revenue Calculation](#)

The table below demonstrates that although the total general rate revenue raised is to increase by 4%, the planned increase in the average rate per assessment is 3.59% (total general rate revenue

Table 1. General Rate Revenue Calculation

Total General Rate Revenue for 2020/2021 Budget	Total Percentage Increase 2020/2021	In Comparison Total % Increase in 2019/2020	Total General Rate Revenue for 2021/2022 Budget	Total Percentage Increase 2021/2022	In Comparison Total % Increase in 2020/2021
\$11,967,382	1.00%	3.5%	\$12,442,298	4.00%	1%

2020/2021	2020/2021	2020/2021	Total % Increase on Average Per Property	2021/2022	2021/2022	2021/2022	Total % Increase on Average Per Property
Total General Rate Revenue	Number of Properties Rates Distribution	Average proposed General Rate Per Property		Total General Rate Revenue	Number of Properties Rates Distribution	Average proposed General Rate Per Property	
\$11,967,382	8488	\$1,409.92	0.81%	\$12,442,298	8519	\$1,460.54	3.59%

divided by the total number of properties that the rate revenue is distributed across), when the new total revenue is applied to the new number of assessable properties in 2021-2022.

Pursuant to Sections 159 to 165 of the Local Government Act 1999, Council is required to provide mandatory rate rebates to land that is either owned, occupied or used for purposes as described in these sections. Section 166 of the Act also provides that Council may grant discretionary rebates for the purposes as described in Section 166. Council currently provides mandatory rebates to 115 properties and discretionary rate rebates to 31 properties.

In addition to a general rate Council will raise income through Service Charges for Recycling and Waste.

The 2021-2022 Budget will be developed to enable Council to undertake the planned services, programs and proposed projects, in line with its

financial sustainability objective and principles.

The total rate revenue to be raised for this Annual Business Plan is provided in the summary below in the context of the overall forecast cash flow impact of Council activities.

In order to adopt a sustainable and responsible Annual Business Plan and Budget, Council has reviewed project priorities together with other key budget drivers, demonstrating a clear nexus between any additional debt or reserves use and the community outcomes to be achieved.

The net proceeds of rates received for budget purposes will also reflect additional revenues and expenses related to rates, including revenue for the Regional Landscape Levy, formerly known as the Natural Resources Management Levy, penalties for late payment, rates and legal costs recovered, less rebates, rate remissions and write-offs and the rates early payment discount.

General Rate Revenue			
		Rate in Dollar component	Increased rates raised - Rate in Dollar component
Total Rate in Dollar Charge 2020/2021	\$0.007857	\$8,257,767	
Total Rate in Dollar Charge 2021/2022	\$0.008215	\$8,640,923	\$383,156

To raise **General Rate Revenue** that is identified in the section **FUNDING THE ANNUAL BUSINESS PLAN**, Council declares a **rate in the dollar of \$0.008215** based on the site valuation of land within the City of Port Lincoln together with a fixed charge per rateable property.

Fixed Charge

The Council has elected to impose a fixed charge system, rather than a minimum rate which tends to distort the equity principles of taxation.

The reasons for imposing a combination of rate in the dollar and a fixed charge are:

- a. The Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities and maintaining the physical infrastructure that supports each property;

- b. The fixed charge system has a lesser proportionate impact on lower income earners than a minimum rate system;
- c. The fixed charge system is more readily understandable than a minimum rate system.

The fixed charge for 2021-2022 will be levied uniformly on all non-contiguous assessments excluding Marina Berths. The fixed charge is levied against the whole of an allotment (including land under a separate lease or license) and only one fixed charge is levied against two or more pieces of adjoining land (whether intercepted by a road or not) if the same owner occupies and owns them.

Council has in the past increased the fixed charge by a nominal \$10 per year and will maintain a \$10 increase for 2021-2022.

Fixed Charge Summary			
	2020/2021	2021/2022	
Number of rateable properties	8488	8519	
Less Adjoining properties	174	183	
Marina berths	161	161	
Adjusted number of properties fixed charge applicable to	8153	8175	
		Fixed Charge component	Increased rates raised - Fixed Charge component
Total Fixed Charge 2020/2021	\$455	\$3,709,615	
Total Fixed Charge 2021/2022	\$465	\$3,801,375	\$91,760

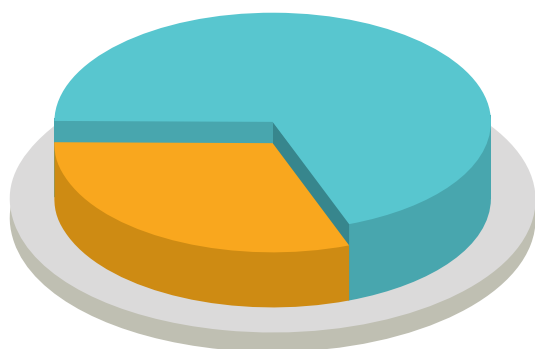
Pursuant to Section 151(10) of the Local Government Act 1999, revenue raised from the Fixed Charge component cannot raise an amount that exceeds 50% of all revenue raised by the Council from general rates.

Rate Revenue from Fixed Charge and calculated Rate in the Dollar Rates

2021-2022
TOTAL GENERAL RATES
REVENUE
\$12,442,298

31% Fixed Charge

69% Rate in Dollar



Waste and Recycling Service Charges

Pursuant to Section 155 of the Local Government Act 1999, Council has declared service charges for both the waste and recycling collection services.

The Waste Service Charge is based on the nature of the service in respect of all land within the area of the City of Port Lincoln to which Council provides a waste collection service.

Council does not provide kerbside recycling services to properties assessed by the Valuer General’s Office as vacant land or marina berths, and therefore these properties do not attract the Recycling Service Charge.

To be equitable to all ratepayers, property owners should be charged for the services they are eligible to receive from Council. Council completed the transition to full cost recovery waste and recycling services in 2016-2017 and continues with this model for the two Service Charges of Waste and Recycling, totalling **\$319.60** where applicable, as shown in the table below:

Waste and Recycling Service Charges

	2020/2021	2021/2022
Number of rateable properties	8488	8519
Less exempt from charges under Lease or License	11	11
Number of rateable properties Waste Service Charge applicable	8477	8508
Less Marina Berths	161	161
Less Vacant Land	409	412
Number of rateable properties Recycling Service Charge applicable	7907	7935

	Service Charges		Total Amount Raised	
	2020/2021	2021/2022	2020/2021	2021/2022
Waste Service Charge	\$265.80	\$265.80	\$2,253,223	\$2,261,426
Recycling Service Charge	\$53.80	\$53.80	\$425,125	\$426,903
Combined Service Charge	\$319.60	\$319.60	\$2,678,348	\$2,688,329

Although the City of Port Lincoln has experienced significant growth in property values in the past, from \$267 million in June 2002 to over \$1.1 billion at present, the property values have not continued to increase at the same rate over the last 4 years. Over the last year, the total site value across the Council has increased slightly.

The Annual Business Plan has calculated that an increase in assessment numbers between 2020-2021 and 2021-2022 will be less than 0.4%. This determination of rate revenue and rates setting had regard for the growth of the city and the rate base as reflected in the new assessments advised by the Valuer General at the time of budget adoption.

Council staff have undertaken Rates Modelling as part of the annual budgeting process. The modelling system is based on the total amount of rates revenue Council needs to raise, including the Fixed Charge component, applied over the number of assessments. Modelling also reflects the other rating variations applicable to each property in regards to the Service Charges and the Regional Landscape Levy.

In adopting the Annual Business Plan and subsequently the Annual Budget for 2021-2022, Council has determined the rating model considered to be the most fair and equitable to residents and ratepayers.

The City of Port Lincoln does not proportionally raise rates on new developments throughout the financial year.

Property valuations are determined and advised by the State Valuation Office, and vary from year to year. One property's site value in relation to

other properties will affect the relative change to the General Rates amount applicable to any one assessment, when compared to the 'average'.

The increase in the general rate revenue, which is inclusive of the rate in the dollar and fixed charge components, when applied across all rateable properties including new assessments, the total average increase is 3.59% per assessment. This does not include the increase in the Regional Landscape (Landscape) Levy, which is not determined by Council.

The table below is provided as an indicative illustration of the overall impact of the proposed increases in the revenue to be generated from general rates, services charges and Landscape Levy when applied to the estimated 2021-2022 total property assessments. The Landscape Levy comparison is based solely on the Residential, Other and Vacant Land Use Rate as the impact on other land use user groups will differ. The actual impact on an individual assessment may not be the same as the examples provided and may be more or less than the average.

Regional Landscape Levy

The City of Port Lincoln currently falls within the Eyre Peninsula Natural Resources Management Board area. As of 1 July 2020 the new Landscape South Australia Act 2019 (the new Act) replaced the Natural Resource Management Act 2004. The new Act allows the process for collecting Levy funds on behalf of the Eyre Peninsula Landscape Board (EPL) to raise funds by way of a fixed charge levy to assist in funding the operations of the Board. The

Regional Landscape Levy				
	2020 / 2021	2021 / 2022	\$ Difference	% increase
Average General Rates	\$1,409.92	\$1,460.54	\$50.62	3.59%
Waste & Recycling Service Charges	\$319.60	\$319.60	\$0.00	0.00%
Combined Average Rates & Services Charges	\$1,729.52	\$1,780.14	\$50.62	2.93%
Landscape Levy	\$78.70	\$80.30	\$1.60	2.03%
Total Including Landscape Levy	\$1,808.22	\$1,860.44	\$52.22	2.89%

fixed charge is imposed as a separate rate upon all properties within the area of the Board.

The amount of the levy per property is now determined by the fixed rate applicable to the particular land use as advised by the EPL Board as follows:

Residential, Other and Vacant Land: \$80.30
Commercial and Industrial Land: \$120.45
Primary Producers: \$160.60

Council is required to collect this revenue and pay the amount collected to the EPL Board. It does not retain this revenue or determine how the revenue is spent, nor does it determine the amount of the levy to be collected. The total amount of funds Council is required to raise for the EPL Board based on the property data provided to the EPL Board in October 2020, for the City of Port Lincoln Council area for 2021-2022 is estimated to be \$694,331. This represents an increase of 2.18% on the amount paid in 2020-2021.

Rates Summary

General Rate on Property Value @ \$0.008215	\$8,640,923
Fixed Charge @ \$465.00	\$3,801,375
Waste Service Charge @ \$265.80	\$2,261,426
Recycling Service Charge @ \$53.80	\$426,903
Landscape Levy Charge @ \$80.30*	\$694,331
TOTAL RATE & SERVICE CHARGE REVENUE	\$15,824,958

Note : The Landscape Levy charge referenced above applies to residential properties and vacant land. Commercial and Industrial Land uses attract a rate of \$120.45 and Primary Producers attract a charge of \$160.60 per property.



Natural Resources
Eyre Peninsula

Any queries regarding the Landscape Levy should be raised with the
Eyre Peninsula Landscape Board

Telephone **08 8688 3111**

or website <https://www.naturalresources.sa.gov.au/>.

Rates Impact Statement

Residential Properties				
Valuation	2020/21	2021/22	Difference	% Change
\$80,000	\$1,403.16	\$1,441.80	\$38.64	2.75%
\$160,000	\$2,031.72	\$2,099.00	\$67.28	3.31%
\$250,000	\$2,738.85	\$2,838.35	\$99.50	3.63%
\$370,000	\$3,681.69	\$3,824.15	\$142.46	3.87%

Commercial Properties				
Valuation	2020/21	2021/22	Difference	% Change
\$72,000	\$1,340.30	\$1,376.08	\$35.78	2.67%
\$95,000	\$1,521.02	\$1,565.03	\$44.01	2.89%
\$300,000	\$3,131.70	\$3,249.10	\$117.40	3.75%
\$690,000	\$6,195.93	\$6,452.95	\$257.02	4.15%

The tables illustrate the impact of the proposed rates to be applied for 2021-2022 in comparison to the 2020-2021 financial year using the referenced property valuations. The percentage increase in rates for residential properties, will vary, but as shown in the table, generally is below the advertised rate revenue increase of 4%.

Payment of Rates

Payment of rates for the year ending 30 June 2022 will be allowed to be paid in quarterly instalments with the first payment due on the **second** Friday of September 2021 and the **first** Friday in December 2021, March 2022 and June 2022.

A quarterly rates notice will be sent to ratepayers at least 30 days prior to each due date. A ratepayer may also pay their rates in a single instalment due by **10 September 2021**.

To make bill paying more convenient for customers, the City of Port Lincoln provides the following services for the payment of the rates notice:

- BPAY service using the telephone or Internet. BPAY is available 24 hours a day, 7 days a week. Contact your Bank or financial institution for further details.
- Payment through the mail by posting a cheque with the 'tear off' remittance advice to the City of Port Lincoln.
- Payment in person at the Council Office, Level One, Civic Centre, 60 Tasman Terrace, Port Lincoln. Cheque, cash and EFTPOS facilities are available Monday to Friday 9am to 4.30pm.

Payment via Council Website – at anytime.

Incentive for Early Payment of Rates

Council has previously offered a 2% discount for payment of rates received in full on or before the September payment date, and will continue to offer a 2% discount for payment of rates and charges in full on or before Friday 10 September 2021.

Late Payment of Rates

The Local Government Act provides that Council imposes an initial fine of 2% on any payment of rates, whether by instalment or otherwise, that is received late. A payment that continues to be late is then charged a prescribed interest rate on the expiration of each month that it continues to be late.

Should Council refer the debt to a debt collection agency for collection, then any debt collection charges will be recoverable from the ratepayer. When Council receives a payment in respect of overdue rates Council applies the money as follows;

- To satisfy any costs awarded in connection with court proceedings to satisfy any interest costs,
- Payment of any fines imposed, and
- Payment of rates, in chronological order, starting with the oldest account first.

Recovery of Outstanding Rates

The Council has a documented procedure for the recovery of outstanding rates. The process is based on the forwarding of reminder notices when a rate instalment is unpaid, if that instalment and the next remain unpaid after the next instalment reminder is sent out, the outstanding amount is referred to Council's debt collection agent for recovery action.

Sale of Land for Non-Payment of Rates

The Local Government Act 1999 provides that a Council may sell any property where the rates have been outstanding for three years or more. The Council is required to notify the owner of the land of its intention to sell the land, provide the owner with details of the outstanding amount(s), and advise the owner of its intention to sell the land if payment is not received within one month.

Rate Concessions

In previous years the State Government, in providing equity across SA in this area, funded a range of concessions on Council rates. The State Government ceased providing direct funding of Council rates concessions for eligible pensioners and self-funded retirees in 2015-2016 and introduced an alternative form of concession funding for eligible pensioners and self-funded retirees which can be applied to any need at the discretion of the recipient.

Council rates concessions are no longer directly applied and the full rates account is payable.

Remission and Postponement of Rates

Individuals and businesses can apply to have their rates postponed and/or enter into an agreed

payment plan if they meet the hardship criteria outlined in Council's Financial Hardship Policy 7.63.17. This will be upon application and assessed on a case by case basis.

Rebate of Rates

The Local Government Act 1999 requires councils to rebate the rates payable on some land. Specific provisions are made pursuant to Section 160 to 165 for land used for health services, community services, religious purposes, public cemeteries and educational institutions. Council also provides Discretionary Rebates for some community groups or organisations pursuant to Section 166, however this rebate is not applicable to rateable properties owned or managed by community groups holding a licence pursuant to the Liquor Licensing Act 1997.

An application for rebate shall only be required upon establishment of a property which meets the criteria as outlined in the Local Government Act 1999 and the rebate will continue to be applied annually unless Council is notified, or becomes aware, of a change in circumstances.

Policy 7.63.8 Rates Concession Scheme

As per Section 166 and Council's Policy 7.63.8 Rates Concession Scheme, Council also provides some rebates of rates to encourage continuing building activity and land development in the City. These are in relation to development construction with a value in excess of \$1,000,000 and subdivision development, including strata and community title developments, where there are unsold new allotments.

Ratepayers can obtain further information about concessions by:
Telephoning the Department for Communities & Social Inclusion
Concession Hotline

on **1800 307 758**

Email: concessions@dcsi.sa.gov.au

Visiting the website: <http://www.dcsi.sa.gov.au>

PUBLIC CONSULTATION

Council adopted the Draft Annual Business Plan 2021-2022 for public consultation on 17 May 2021. Public Consultation commenced on 20 May 2021 and concluded 11 June 2021.

Members of the public were invited to view the draft plan via Council's recently commenced Engagement Hub at yoursay.portlincoln.sa.gov.au. Copies of the plan could also be viewed at the Council Administration Office and Port Lincoln Library.

A Community "Drop-In" Centre was also opened on Tasman Terrace from 31 May 2021 to 10 June 2021 to give the community an opportunity to view and discuss the plan with staff and Elected Members.

A Special Meeting of Council was held on 15 June 2021, for verbal submissions to be received.

During the consultation period 15 written submissions were received and presented to Council as part of the Consultation Report received by Council at its Ordinary Meeting held on 21 June 2021. In addition, two verbal submissions were received at the Special Meeting of Council held on 15 June 2021.

Following the close of the consultation period, the draft plan and the consultation report were presented to the Audit & Risk Committee on 17 June 2021.

At a Special Meeting of Council held on 28 June 2021, Council formally adopted the Annual Business Plan and Budget for year ending 30 June 2022.



**HAVE YOUR SAY
PORT LINCOLN**

**DRAFT ANNUAL BUSINESS PLAN
& BUDGET 2021/2022**

**FORESHORE REDEVELOPMENT
CONCEPT PLANS**

**SUBMISSIONS CLOSE
9AM FRIDAY JUNE 11, 2021**

yoursay.portlincoln.sa.gov.au

Version Control	Date	References	Meeting Date	Author	Comments
1	13/05/2021	CO 21/087	17/05/2021	BC	DRAFT ADOPTED FOR CONSULTATION
2	10/06/2021	AUDIT&RISK 21/014	17/06/2021	BC	RECOMMENDED BY AUDIT & RISK COMMITTEE
3	22/06/2021		28/06/2021	BC	PRESENTED TO COUNCIL FOR ADOPTION
4	29/06/2021	SPCO 21/010	28/06/2021	BC	ADOPTED BY COUNCIL

CONTACT

For further information on the Annual Business Plan & Budget contact the Council Administration Office:

Council Administration

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