

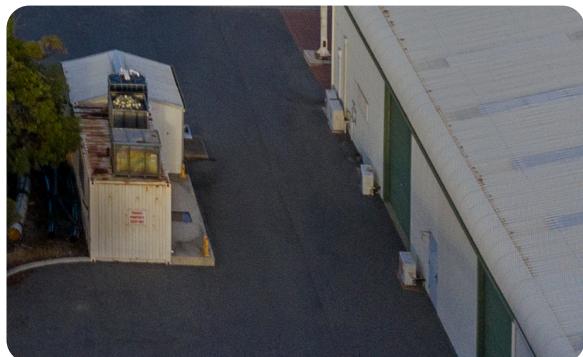
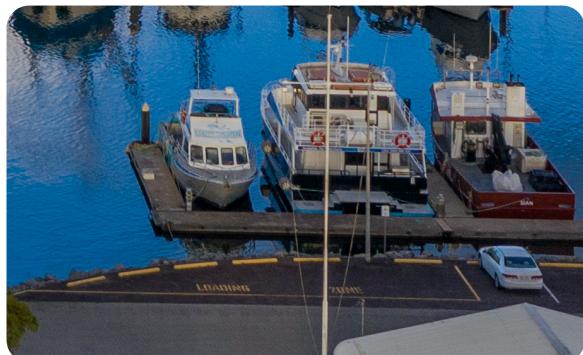
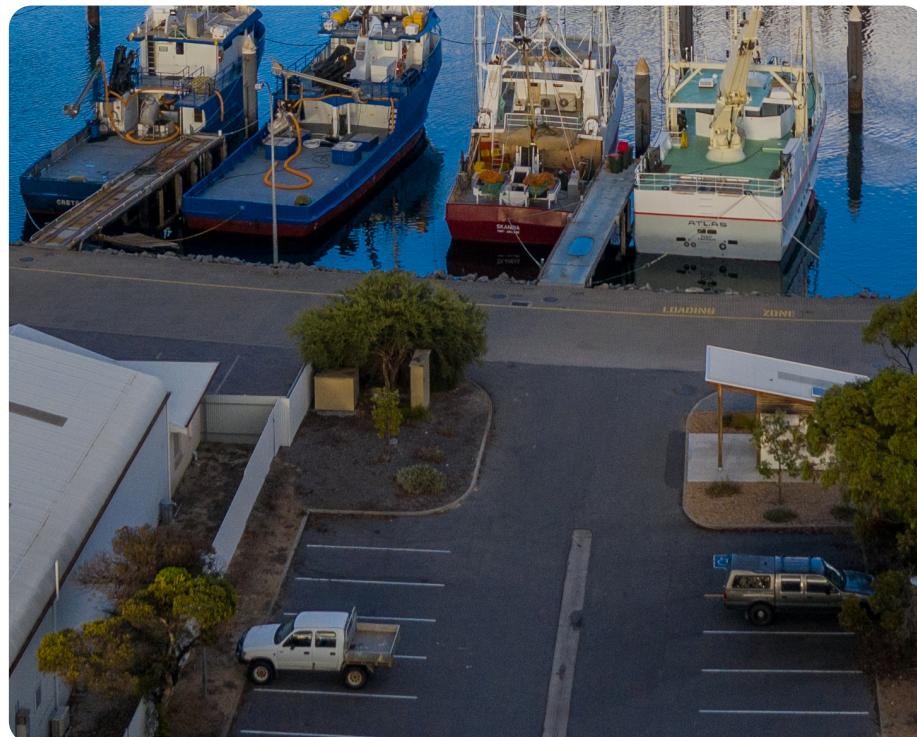
2025



2026

CITY OF PORT LINCOLN

ANNUAL BUSINESS PLAN & BUDGET



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Prepared by **City of Port Lincoln**
Adopted by Council
1 July 2025

RM: DOC ID 82789

The Year Ahead

As Mayor, I am proud to present our Council's Annual Business Plan for 2025/26 — a plan that will position us strongly to make Port Lincoln more liveable, ensure our people and places are connected and empowered, where we foster inclusive community growth, while respecting and protecting our unique environment. We will continue to deliver the essential services and projects residents expect by being efficient and responsible stewards of our assets and services.

The plan has been developed from the Strategic Directions Plan 2025-2034, Long Term Financial Plan, Strategic Asset Management Plan and Council's other adopted plans and strategies and outlines our priorities for the year ahead. It supports the delivery of core services whilst maintaining Council's focus on asset renewal and is grounded in responsible financial management, balancing ambition with responsibility.

The Annual Business Plan and Budget 2025/26 proposes an increase in the total general rate revenue of 4.2%, with rate capping of 25% continuing for a second year on general rates of eligible properties and based on general rates payable in 2024/2025 financial year.

One of the key elements of the Annual Business Plan and Budget 2025/26 is the focus on asset renewal of \$4.7M, new and upgrade asset expenditure of \$1.8M, and operational new initiatives of \$622,000.

Some of the projects across these categories include:

- \$900,000 towards Council's annual road resealing program,
- \$832,000 towards the renewal and upgrade of the existing marina pontoon (partly external funded),



- \$875,000 towards the renewal and upgrade of various stormwater and drainage projects,
- \$475,000 towards footpath and kerbing renewal,
- \$300,000 towards renewal of the Tasman Terrace foreshore boardwalk,
- \$220,000 towards the upgrade of kerbside recycle bins,
- \$100,000 towards the relaunch and revitalisation of Tunarama, and
- \$50,000 towards the ongoing work to be undertaken on the Port Lincoln Master Plan.

I also look forward to the completion of the upgrade to the inclusive change facilities at the Ravendale Sporting Complex, partly funded through the Department of Sport and Recreation, and the further progression of the redevelopment of the Council depot.

Council continues to manage finances carefully, with the Annual Business Plan based on a responsible budget, in line with Council's Long Term Financial Plan and Strategic Directions Plan. Council remains committed to delivering value for money, continuing to invest in initiatives that enhance liveability, stimulate economic growth, maintain service quality and planning responsibly for the future.

On behalf of all Elected Members, I thank you for your ongoing support and engagement and together we will continue to build a connected, vibrant and sustainable community.

Diana Mislov

Mayor, City of Port Lincoln

City Profile

Port Lincoln is the 'Seafood Capital of Australia', an iconic South Australian regional coastal city. We are the major service centre for the southern Eyre Peninsula communities.

The city is located at the base of Eyre Peninsula some 650km west of Adelaide by road, on one of the world's largest protected harbours. The natural setting of Boston Bay is a defining feature of Port Lincoln, with the foreshore open space a highly valued recreation space and visitor experience.

Regional primary production including 50% of South Australia's wheat, barley and oil seed, together with our deep natural harbour and commercial fishing fleet, makes Port Lincoln a major agricultural export and fishing centre.

The economy continues to diversify through the innovation and growth of production and industry, bringing new investment, workforce and population growth. Port Lincoln is also a popular visitor destination, enhanced by a growing program of cruise ships visits.

Numerous festivals and events contribute to the city's vitality and attraction, including Adelaide to Port Lincoln Yacht Club Race, SALT Festival, Tunarama, Port Lincoln Cup and Mortlock Shield Football Carnival.

 **8 Aug 1921**
Town Corporation Proclaimed

 **30 Jan 1971**
Proclaimed City

 **26 Mar 1981**
Boundaries Extended

TOTAL AREA **3,037** Hectares



15,018
Estimated Population
as at June 2023*



491
Average Rainfall
Millimetres (Source : BOM)



21
Coastline
Kilometres



163.5
Sealed Road
Kilometres



2.4
Unsealed Road
Kilometres



81.6
Footpath
Kilometres



Capital Value Rateable Properties
as at June 2025

\$3.945 Billion
8,849 Assessments
(8,599 Rateable)



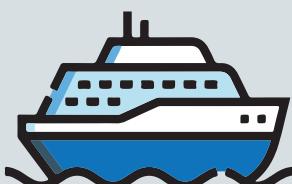
\$362.27* Million

Value of Development Approvals

201

Development Applications
2023/2024

**Includes a Crown Land application valued at \$330 million*



Cruise Ships
2024/2025

10 cruise ships
22,115 passengers
9,011 crew

12,281

*Tonnes of
rubbish goes to
landfill per year*



1,616
*Tonnes recycled
per year*

**3 Most Common
Employment Sector**



4.5%

*Unemployment Rate**



18.9%
2,235
People Volunteer

2021*

6.6%
of the population are
Aboriginal and/or
Torres Strait Islander people

29.6%
young people are
disengaged or partially
disengaged 15 - 24 years

41 years
median age
(Regional SA is 41)

6.1%
people needing
assistance (940)

12.5%
of people have a tertiary
qualification

Household Income
11.8% earn >\$3,000 p/w
23.7% earn <\$650 p/w



6.5%

*of people needing
assistance in their
day to day lives
due to disability**



2023/2024

819

Registered cats

2,780
Registered dogs



Acknowledgement of Country

We acknowledge the Barngarla People, the Traditional Owners of the land on which the City of Port Lincoln rests and their continuing connection to land, sea, culture and community. We pay our respects to Elders past, present and emerging, and we extend that respect to other Aboriginal and Torres Strait Islander people in our community.





What we achieved last year



2024/2025 was a year of consolidation, with a strong focus on completing carry-over projects and Council's current renewal program.

Some of the completed and ongoing projects include:

- Replace fencing at the Resource Recovery Centre
- Replace air conditioner at the Port Lincoln Leisure Centre
- Annual road reseal program
- Replacement of barbeques at the Foreshore, Train Park and Harbourview Playground
- Reseal carpark at Ravendale Sporting Complex
- Progression of drainage improvements at Walter Street
- Accessibility improvements to the jetty carpark on Tasman Terrace
- Installation of automatic defibrillators at various community venues
- Streetscaping improvements to Porter Street, Liverpool Street and London Street
- Installation of entry signage at Tulka, Western Approach Road and Flinders Highway
- Installation of interpretive signage on Town jetty
- Completion of the fire suppression system at the Nautilus Arts Centre
- Review of a number of Council documents including:
 - * Elector Representation
 - * By-Laws
 - * Strategic Directions Plan 2025-2034
- Revitalisation of Tunarama
- Implementation of Housing Strategy actions



Nelson Square



Linemarking

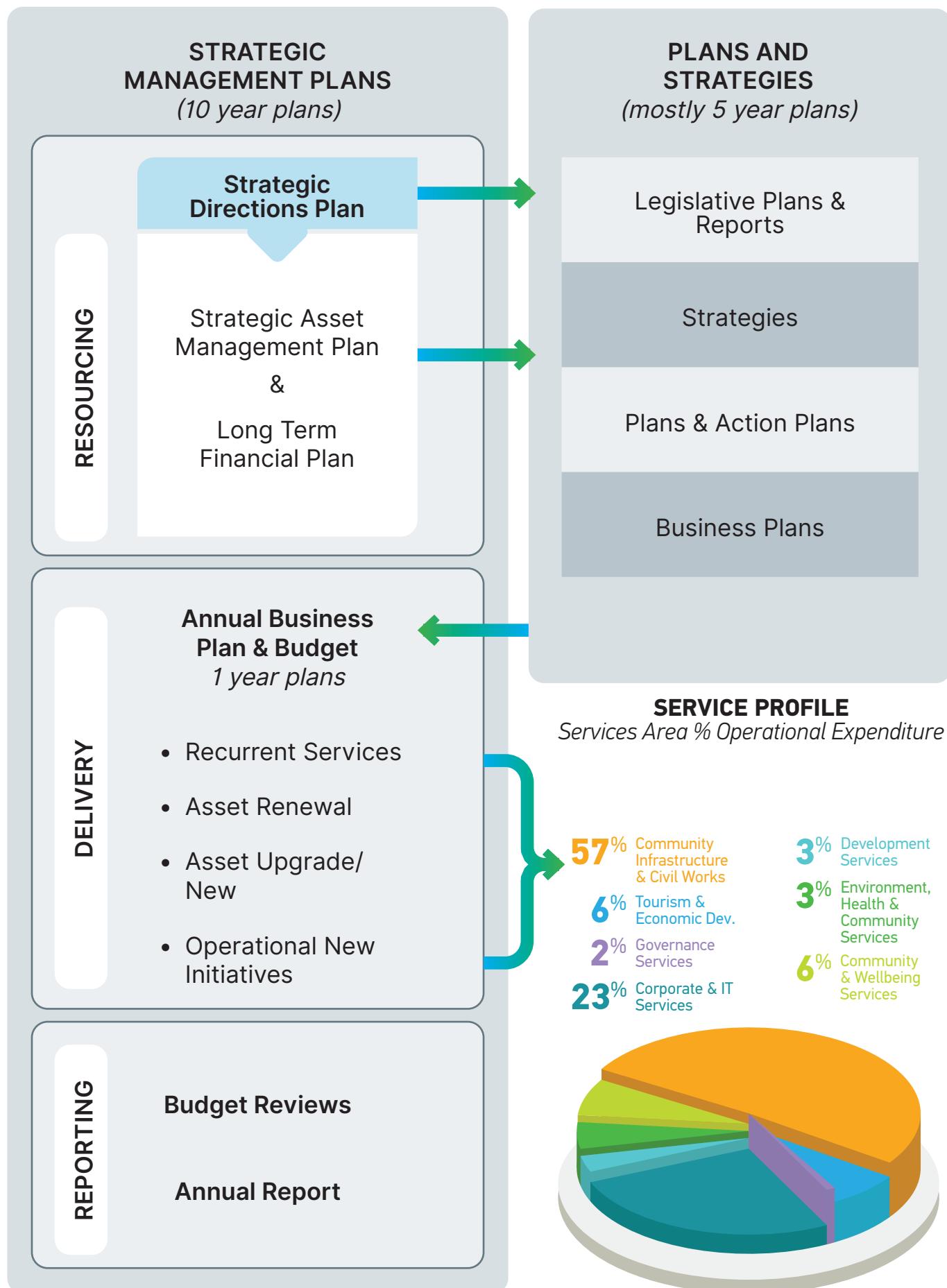


The Poppy Project



Streetscaping improvements Liverpool Street

Strategic Planning Framework



Strategic Directions Plan 2025-2034



The Strategic Directions Plan Vision is a long term aspiration describing the future place and community of Port Lincoln. The Vision has been developed and confirmed through community engagement. The implementation of the Strategic Directions Plan will lead the city towards our Vision.



VISION

"An inclusive, connected and sustainable community committed to excellence in lifestyle, culture, industry and innovation"



VALUES

- Unity & Collaborate
- Accountable & Reliable
- Inclusive & Respectful
- Responsive, Progressive & Proactive
- A Focus on safety & wellbeing

MISSION

Council will work for and with the community to achieve the Vision by:



- Strengthening community connection through proactive communication and seeking opportunities to unify, collaborate and support.
- Providing best value and timely services and infrastructure through responsible long-term financial planning and a customer centric approach.
- Striving for excellence in lifestyle, culture and industry through inclusivity, continuous improvement and embracing change.
- Improving community resilience and sustainability by being, proactive, environmentally conscious and innovative.



Goal 1

ECONOMIC GROWTH AND OPPORTUNITY

We are an innovative, diverse and growing local economy

Our Key Focus Areas

- Southern Eyre Peninsula's commercial, health, education and community regional hub.
- Sustainable agriculture, fishing and aquaculture sectors supported by fit for purpose infrastructure.
- A strong visitor economy and cruise industry providing quality tourism and visitor experiences complementing the region's natural resources and the Seafood Capital branding.
- A growing local economy with strong local businesses supported by appropriate infrastructure and services, including workforce development opportunities, suitable carparking, housing and childcare facilities.
- Attracting State and Federal government investment in infrastructure, including water security, airports, ports, rail, roads and telecommunications.
- A reduction in regulatory burden for development with a can-do customer centric approach and appropriate zoning that allows for growth.
- A collaborative and partnership-based approach to tourism and economic development.

Our Strategic Actions

- 1.1 Continue to deliver on the actions identified in Council's Economic Development Strategy.
- 1.2 Develop and implement a new Tourism Strategy that builds on the Seafood Capital branding and the key competitive advantages of the Southern Eyre Peninsula.
- 1.3 Continue to implement Council's Housing Strategy to expand fit for purpose housing options, including through the release of Council land and reassessing Council's City masterplan and associated zoning.
- 1.4 Actively investigate and facilitate options for expanded childcare services.
- 1.5 Advocate for greater education pathways and linkages between schools, educational institutions and local industry and continue to support a regional university and study hubs.
- 1.6 Resolve sustainable long-term arrangements for infrastructure and activities at the Port Lincoln Marina Precinct to meet future commercial, tourism and recreational needs.
- 1.7 Advocate to the State and Federal governments for improvements in critical infrastructure, including water security, rail, roads and telecommunications.
- 1.8 Work with RDA EP, Chamber of Commerce and Tourism and other economic facilitators to advocate for economic growth initiatives in the region for existing and emerging industries, technology and production.

Measuring Our Success

- Tourism activity (total spend, visitors and visitor nights).
- Progress against actions identified in the Economic Development Strategy.
- Progress against actions identified in the Housing Strategy.
- Development Application Trend Data - number, type and dollar value of applications.



New Projects & Initiatives for 2025/2026

Project Name Goal 1	Description	Expenditure \$'000s	Grants/ Contributions \$'000s
GDS Compliance	Records management compliance	4.8	
Code Amendments	Following on from Masterplan Development to unlock housing and development in Port Lincoln	50	
Economic Development Projects	Housing, childcare and aged care initiatives	45	



Goal 2

LIVEABLE AND ACTIVE COMMUNITIES

We are a healthy, safe, inclusive and empowered community

Our Key Focus Areas

- An active and connected community that prioritises physical and mental health, and overall well-being.
- A safe and liveable community that provides an opportunity for children and young people to reach their potential, older people to be valued and all people to participate fully.
- An inclusive community that respects and welcomes diversity and actively seeks and promotes equity.
- A regional centre that enables and encourages the arts and culture and shares local heritage.

Measuring Our Success

- Completion of a fit for purpose Youth Plan and associated actions.
- Library, Nautilus Arts Centre and Port Lincoln Leisure Centre activity.
- Progress of the Strategic Actions that support Liveable and Active Communities.
- Completion of Council's Community Events Strategy and Arts and Culture Strategy.

Our Strategic Actions

- 2.1 Advocate for continued investment and expansion of Health and Aged Care Services including regional offerings while maintaining Council's focus on the Southern Eyre Peninsula Regional Public Health Plan.
- 2.2 Improve, renew and invest in sport and recreation opportunities by continuing the review and implementation of Council's Sports and Recreation and Open Spaces Strategies.
- 2.3 Improve accessibility and inclusion by continuing the review and implementation of Council's Disability Access and Inclusion Plan and associated actions.
- 2.4 Engage, support and empower Youth through the development of a Youth Action Plan and invest in resourcing to deliver this plan.
- 2.5 Continue our journey towards reconciliation by developing and delivering on an Innovate Reconciliation Action Plan with the Barngarla Native Title holders and wider Aboriginal and Torres Strait Islander community.
- 2.6 Promote opportunities to volunteer and the capacity of volunteers by developing and implementing a Volunteer Management Plan.
- 2.7 Continue the implementation of the Empowering our Elders Strategy.
- 2.8 Strengthen Port Lincoln's reputation as a great place to live, work and play, through support for events, arts and culture by developing a Community Events Strategy and Arts and Culture Strategy and delivering on the actions identified.
- 2.9 Develop a Multicultural Strategy to direct Council's support and collaboration to programs which recognise and enhance diversity within our community.
- 2.10 Work in collaboration with local agencies, community groups, businesses and stakeholders, to facilitate improvements to community safety through innovation and engagement.
- 2.11 Continue support for Council's existing services including the Library, Nautilus Arts Centre, ArtEyre and the Port Lincoln Leisure Centre.



New Projects & Initiatives for 2025/2026

Project Name Goal 2	Description	Expenditure \$'000s	Grants/ Contributions \$'000s
Tunarama	Council support to reimaged Tunarama Festival 2026	100	
Community Plan Actions	Development of new Disability & Action Inclusion Plan, Actions of Southern Eyre Peninsula Regional Health Plan, Action of the Volunteer Strategy, Actions of the Empowering our elders Strategy	20	
North Shields Cemetery Future Needs Planning	North Shields Cemetery planning to determine future expansion, layout and supporting improvements.	15	



Goal 3

GOVERNANCE AND LEADERSHIP

We are strategically driven, community aware and accountable

Our Key Focus Areas

- A customer-centric service delivery model that values proactive communication and respects community involvement and awareness.
- Open, effective and productive community and stakeholder engagement that influences and drives decision-making.
- A strong and accountable advocate that proactively represents local matters at regional, state and national forums and with government.
- Retaining a strategic focus with effective and accountable decisions while being responsive to significant events.
- A sustainable community with a responsible long term financial position and clear asset management planning outcomes that focus on whole of life cost and the economic, social and environmental unique to our city.
- Invest in growth by maximising grant funding to address infrastructure needs for today and into the future.

Our Strategic Actions

- 3.1 Implement workforce strategies to attract, develop and retain qualified and experienced staff.
- 3.2 Strengthen asset management planning to reflect renewal and expansion of infrastructure to meet community needs and expectations.
- 3.3 Advocate for regional co-operation and promote the voice of the community in regional, state and national forums and with State and Federal governments.
- 3.4 Implement business excellence and continuous improvement, including service reviews assessing relevance, efficiency and effectiveness.
- 3.5 Develop and implement a Customer Service Charter to continuously improve customer and council interactions.
- 3.6 Review approaches to community consultation and reporting to the community on Council decisions to ensure they provide community confidence about how and when Council engages and consults with the community and other stakeholders.
- 3.7 Seek consensus to develop a strategic response to population growth and service demand from the communities of interest in Lower Eyre Council adjacent to the City of Port Lincoln.
- 3.8 Monitor and respond, where relevant, to policy directions of Federal and State Governments related to pandemics.
- 3.9 Maximise Council and community grant funding and partnership opportunities to achieve outcomes for the Port Lincoln community to strengthen our financial capacity.
- 3.10 Investigate and implement collaborative and resource sharing opportunities with other councils, local industry and government agencies.
- 3.11 Review Council's Community Land Management plans to ensure that they meet community expectations and reflect changing demand.

Measuring Our Success

- Completion of Annual Business Plan projects.
- Long Term Financial Plan and Budget performance.
- Level and nature of grant and partnership funding.
- Level and nature of community interactions with Council through its consultation and engagement strategies and actions.
- Progress of the Strategic Actions that support Governance and Leadership.
- Completion of a fit for purpose workforce strategy and completion of actions therein.



New Projects & Initiatives for 2025/2026

Project Name Goal 3	Description	Expenditure \$'000s	Grants/ Contributions \$'000s
Asset Revaluation	Resource Recovery Centre Cell 4 & Post Closure Liability Review	10	
Asset condition assessment - Lincoln Cove Marina	Stage 1 - Independent, detailed condition assessment of the Lincoln Cove Marina	50	50
Personal Security Cameras & Alerts	Consolidation of personal duress alarms for depot, community safety, library and NAC staff	10	
Contractor Management	Review of Council's Contractor management system	25	
Workplace Emergency Evacuation Plans	Update of all Council sites emergency evacuation plans as required by WHS legislation	25	



Goal 4

SUSTAINABLE ENVIRONMENT

We are clean, green, renewable and resilient

Our Key Focus Areas

- Improving the state of our natural environment including waterways, land biodiversity and the pristine protected coastal environment.
- Limiting Council's impact on the environment by being environmentally responsible in its operations and future planning - including managing carbon emissions, animal management, responsible waste management, stormwater management and biodiversity conservation.
- Taking a leadership role in preparedness and community resilience, including climate change resilience, community resilience to disasters, coastal hazard adaptation, bush fire preparedness and extreme weather events.
- Supporting community education in partnership with stakeholders and interest groups to improve disaster resilience and environmental stewardship.
- Advocating for water security and a climate independent water supply in a responsible location and taking active measures to improve Council's water efficiency including the recycled water scheme performance.
- Investing in Council's infrastructure to improve resilience against climate change and extreme weather now and into the future.

Our Strategic Actions

- 4.1 Deliver the actions in the Storm Water Management Plan, including water sensitive urban design, to improve stormwater management for safety, business, property protection and environmental outcomes.
- 4.2 Develop a plan for the renewal and expansion of Council's Recycled Water Scheme network and actively pursue other water saving or reuse initiatives.
- 4.3 Develop a carbon emission management framework to support and implement energy efficiency and emissions reduction initiatives in line with Council's Environmental Sustainability Strategy.
- 4.4 Progress Council's environmental sustainability goals through continued implementation of the Environmental Sustainability Strategy.
- 4.5 Deliver the Waste and Resources Management Plan in particular supporting diversion of organic and other recyclable materials away from landfill.
- 4.6 Develop and strengthen Council's approach to coastal hazard adaptation planning.
- 4.7 Develop a Climate Change Adaptation Plan.
- 4.8 Implement and keep under review Council's Emergency Management Plan, business continuity plan and related capabilities.

Measuring Our Success

- Completion of actions identified in the Environmental Sustainability Strategy.
- Completion of actions identified in the Waste and Resource Management Strategy, including waste diversion from landfill.
- Completion of actions identified in the Stormwater Management Plan.
- Recycled Water Scheme performance.
- Progress of the Strategic Actions that support Sustainable Environment.



New Projects & Initiatives for 2025/2026

Project Name Goal 4	Description	Expenditure \$'000s	Grants/ Contributions \$'000s
Coastal Hazard Adaptation Planning	Assessing projected impacts of climate change on coastal environment and stormwater outfalls	107.5	72.5
Pigeon Control	Implement pigeon control measures to reduce impact on Council property across the City	15	



Goal 5

COMMUNITY ASSETS AND PLACEMAKING

We are a welcoming, liveable and accessible City

Our Key Focus Areas

- Public places and infrastructure meeting economic and community needs
- Community facilities and open spaces for recreation, leisure and health and well-being
- Foreshore, CBD and Marina Precincts public realm activation
- Safe, inclusive and sustainable public places and Council facilities
- Local and regional accessibility and connectivity

Measuring Our Success

- Asset renewal ratio (roads, footpaths and open spaces).
- Total length of paths and trails.
- Progress of the Strategic Actions that support Community Assets and Placemaking.
- Completion of a Footpath and Trails Strategy.
- Total investment in sporting and community infrastructure and external grant funding obtained.

Our Strategic Actions

- 5.1 Develop and implement a Footpath and Cycling Strategy to improve walking and cycling options, including improving broader pedestrian and community access.
- 5.2 Deliver the actions identified in Council's Local Area Traffic Management Plan to improve pedestrian safety around schools.
- 5.3 Continue to seek open spaces funding to allow for neighbourhood renewal projects in appropriate precincts of the city, including the CBD, Foreshore, Marina and others.
- 5.4 Continue to implement the Trails and Wayfinding Strategy to improve wayfinding throughout the City.
- 5.5 Develop a Strategy to extend and improve the Parnkalla Trail including options to extend to Axel Stenross, Murray's Point, National Park, Investigator Trail and lighting options in partnership with stakeholders and neighbouring Councils.
- 5.6 Continue to implement and keep under review Council's Open Space Strategy to ensure open spaces, parks, gardens and sporting facilities meet the needs of the community.
- 5.7 Continue to invest in sporting and community facilities and leverage external grant funding.
- 5.8 Work in partnership with local sporting and community groups to host regional competitions.
- 5.9 Develop a Road Traffic Management Plan including shared and future alternative uses of rail and road corridors.



New Projects & Initiatives for 2025/2026

Project Name Goal 5	Description	Expenditure \$'000s	Grants/ Contributions \$'000s
Boat Ramp Service Levels	Audit boat ramps and determine appropriate service levels	10	
Western Link Road	Identify suitable road alignment from Windsor Avenue through to St Andrews Drive and commence road opening process	70	
Mallee Park - Stage II - Seating	Installation of outdoor spectator seating around the Mallee Park Oval	6	
Greyhound Road Coastal Reserve Final Masterplan	Finalise the work done as part of the Murray Point Masterplan in a Final Stage 1 plan for the Greyhound Road Coastal Reserve	8	
Sport and Recreation Strategy	Delivery of identified governance & sustainability actions	5	
Flinders Park Masterplan	Prepare masterplan for Flinders Park	10	
Tasman Terrace - Pedestrian Crossing	Investigate preferred location for formal crossing point between Adelaide Place and Bligh Street	20	

Capital Expenditure 2025/2026

Project Name	Project Scope	New / Upgrade (\$)	Renewal (\$)	Funding (\$)
BUILDINGS				
Nautilus Arts Centre	Replace carpet in foyer and paint		55,000	
Civic Centre (West) Roof/HVAC/Solar PV	Replace HVAC and install new solar system on western side of building. Replace Roof	40,000	310,000	
Animal Management (Pound) Toilet	Supply and install toilet at Animal Management facility	30,000		
Resource Recovery Centre Office	Renew septic system at Resource Recovery Centre office		20,000	
Depot Stage 2	Depot Refurbishment Stage 2 - Office Building works - Storage, Washdown Bay, office facilities, fencing		200,000	
Kirton Court Exterior Painting and Repairs	External painting of steel and timber components		40,000	
Flinders Theatre	External paint		100,000	
Toilet Block Renewals	Yacht Club Toilets, Tasman Terrace)		50,000	
Rotary Shed at Depot	Connect electricity to Rotary Shed at depot	5,000		
Coronation Reserve - Tennis Club Rooms	Renewals - floor coverings and remove asbestos and replace		120,000	
Lincoln South Football Club	Refurbishment bowling club for club rooms		380,000	285,000
Calisthenics Buildings	Replace gutters		6,000	
Sub Total		75,000	1,281,000	285,000
DRAINAGE				
Le Brun Street Pump Station Generator	Renewal of LeBrun Street Pump Station generator		75,000	
Western Approach Road	Construction of swale & detention basin	260,000		132,000
Flaxman St Drainage	Construction of Pit and pipe system Upper and Lower Flaxman	375,000		
Proper Bay Road Drainage Design	Design of pit and pipe system in Proper Bay Road adjacent race course	25,000		
Follet Street/Stamford Terrace Drainage	Design and commence construction of detention basin and pipe work	75,000		
Le-Brun Street Drainage	Design of upgrade pit and pipe system in Simmons Street and railway easement	20,000		
Tasman Terrace Drainage	Construct pit and pipe system in Gloucester Ave	45,000		
Sub Total		800,000	75,000	132,000

Capital Expenditure 2025/2026 – continued

Project Name	Project Scope	New / Upgrade (\$)	Renewal (\$)	Funding (\$)
FURNITURE & EQUIPMENT				
Outdoor Chairs for Community Events	Replacement of outdoor chairs for community events	10,000		
Sub Total		-	10,000	-
FOOTPATHS				
School	As identified in Local Areas Traffic Management Plan	74,000		
Stamford Windsor Intersection Student Crossing	Complete footpath links around Navigator College	15,000		
Footpath renewal	Annual renewals in accordance with Asset Renewal/ Asset Management Plan		215,000	
Sub Total		89,000	215,000	-
KERBS				
Kerb Renewal	Annual renewals in accordance with Asset Renewal/ Asset Management Plan		260,000	
Sub Total		-	260,000	-
OTHER COMMUNITY ASSETS				
Kerbside Recycle Bin Upgrade (WMS)	Upgrade lids and roll out new bins	220,000		
Marina Pontoon	Replace existing pontoon adjacent Marina Hotel with upgraded structure	435,350	397,094	832,444
Wifi Renewal	Replacement administration wifi		18,000	
Town CCTV Replacement	Replace cameras with improved technology		200,000	100,000
Barbeque Renewals	Rolling renewals of park barbeques		15,000	
Pit Lids at Footbridge - Lincoln Cove	Replace lids with suitable material at Lincoln Cove Marina Footbridge		15,000	15,000
Foreshore Playground - Soft fall beneath swings	Increase the footprint of rubber softfall to improve safety for users	8,000		
Signage Renewals	Rolling replacement of signage		30,000	
Bench Table Renewal	Replace bench table furniture		30,000	
Foreshore Boardwalk Renewal	Repairs and replacement items to boardwalk as per engineers recommendation		300,000	
Irrigation Controller Upgrades	Upgrade irrigation controllers to mains water irrigated sites	25,000		
Porter St Streetscaping	Streetscaping works following Porter St intersection upgrades by Department of Infrastructure and Transport	15,000		
Whirly's Carpark Streetscaping Improvements	Landscaping/Streetscaping improvements in Whirly's Carpark	15,000		
Dublin St Bridge Streetscaping Improvements	Improve streetscaping and linkage at Dublin St bridge by new footpath along Luke St and street trees	30,000		
Swimming Enclosure Renewal	Remove northern gangway and replace pontoons with steps		70,000	
Mundy's Mooring Carpark Bitumen Seal Hardstand	Reseal of Mundy's Mooring Carpark		25,000	

Capital Expenditure 2025/2026 – continued

Project Name	Project Scope	New / Upgrade (\$)	Renewal (\$)	Funding (\$)
Kirton Point Bowling Club Carpark Hardstand	Reseal of Kirton Point Bowling Club Carpark		25,000	
Wellington Square Carpark Hardstand	Reseal of Wellington Square Carpark		25,000	
Ravendale Carpark - Netball area	Reseal Ravendale (Netball) Carpark		140,000	
Renewal Playground	Renewal of playgrounds		150,000	
Christmas Decorations	New Christmas decorations	20,000		
Sub Total		768,350	1,440,094	947,444
PLANT & MACHINERY				
Garden Trailer Renewal	Replacement trailer to include additional functionality including tipping		20,000	
Zero Turn Mower	Small ride on zero turn mower	25,000		
Depot Vehicles	Replace and additional for increased staff	35,000	35,000	5,000
Sub Total		60,0000	55,000	5,000
PORT LINCOLN LEISURE CENTRE				
Leisure Centre Renewals	PLLC - Pool Inflatable		15,000	
PLLC Courts	Replacement of court 3 - covered by insurance due to water damage		325,000	325,000
Sub Total		-	340,000	325,000
ROADS				
Road Reseal Program	Annual road resealing program in line with Asset Management Plan		900,000	
Sub Total		-	900,000	-
RECYCLED WATER SCHEME				
Tertiary Treatment Plant Compliance Upgrades	Mandatory compliance upgrade to recycled water treatment plant	40,000		
Telemetry network renewal	Renewal of level sensors and telemetry on reuse field tanks		35,000	
Reuse metering renewal	Renewal of metering on re-use sites		35,000	
Reuse Expansion Design	Additional reserves (Billy Lights, Moonta Cres, Dickens Park, Winters Hill)	40,000		
New Connections EDU	Additional government schools to connect to reuse scheme	15,000		15,000
Renewal Design Tertiary Treatment Plant	Design for renewal of UV unit and main control board		40,000	
Sand filter media replacement	Renewal in line with Asset Management Plan		40,000	
Reuse Treatment Plant Flow Meter Renewals	Renewal in line with Asset Management Plan		16,200	
Sub Total		95,000	166,200	15,000
TOTAL		1,887,350	4,742,294	1,709,444

Significant Influences

A number of significant factors have influenced the preparation of the Council's 2025/2026 Annual Business Plan.

These include:

- Adelaide Consumer Price Index increases on existing goods and services including increases to regional memberships and subscriptions of around 2.2% (twelve months to March 2025)
- Requirements to maintain and improve infrastructure assets to acceptable standards, including roads, footpaths, stormwater drainage and other community assets
- Reviewing service delivery needs for the population now and into the future
- Need to deliver new initiatives as per the Strategic Directions Plan 2025-2034
- Cost of living pressures experienced by ratepayers and community

At a minimum, Council revenue needs to keep pace with these underlying cost indices, simply to continue delivering current services, renewal programs and a modest level of new project and initiative capacity in order to deliver on the current and long term plans for the community.



How We Compare

Each year when we prepare the Annual Business Plan and Budget we undertake analysis of some key metrics against the other councils which are classified as regional cities by the Local Government Grants Commission.



Although we are comparing our draft budget with other council's previous years data (so there is a 12 month gap), this still provides us with a good indication of how we compare in basic terms.

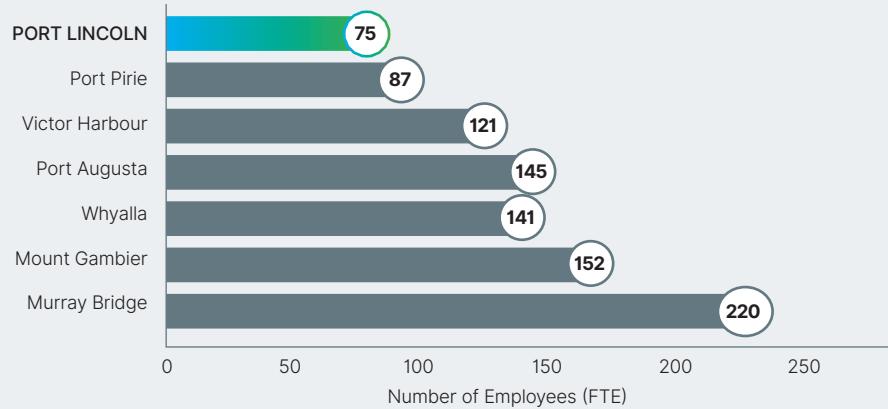
These comparisons provide us with context on resourcing levels compared to other regional cities in South Australia.

Further comparison is available at:

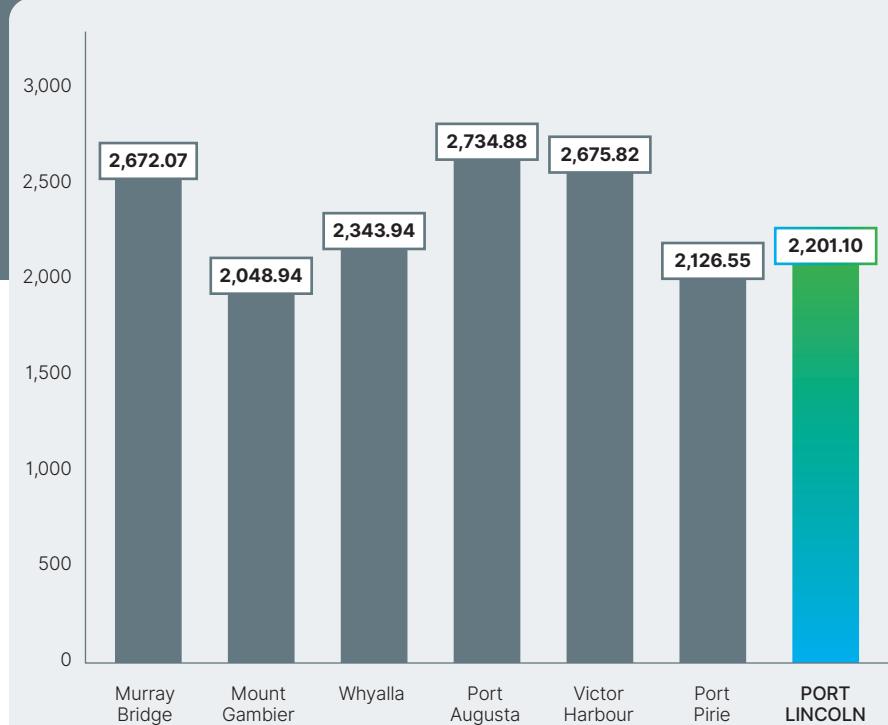
councilsinfofocus.sa.gov.au



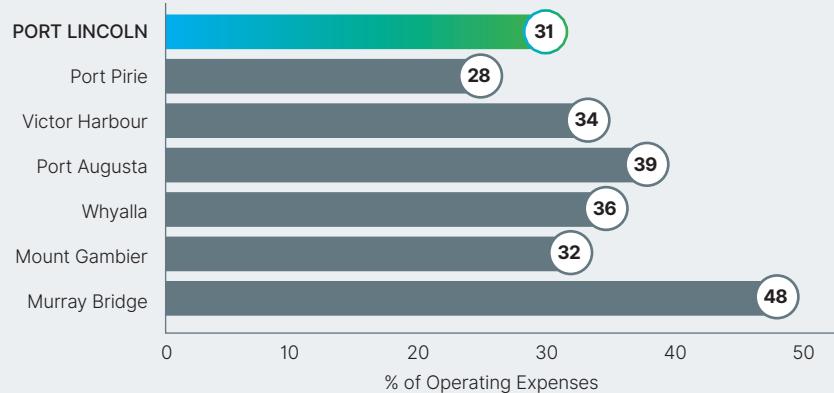
Number of Employees (FTE) 2023/2024



Average Rates per Rateable Residential Property \$



Employee Cost as a % of Operating Expenses



Financial Statements

UNIFORM PRESENTATION OF FINANCES FOR THE YEAR ENDED 30TH JUNE 2026

	Annual Budget 2024/25		Forecast #3 2024/25		Annual Budget 2025/26	
	\$	\$	\$	\$	\$	\$
Income		28,988,723		29,781,674		30,118,540
Expenses		(29,630,910)		(30,458,933)		(30,550,030)
Operating Surplus/(Deficit)		(642,187)		(677,259)		(431,490)
Net Outlays on Existing Assets						
Capital Expenditure on renewal and replacement of Existing Assets	(3,493,500)		(4,190,621)		(4,760,794)	
Add back Depreciation, Amortisation & Impairment	5,198,153		5,198,153		5,328,099	
Proceeds from Sale of Replaced Assets	34,000		126,000		5,000	
	1,738,653		1,133,532		572,305	
Net Outlays on New and Upgraded Assets						
Capital Expenditure on New and Upgraded Assets	(1,144,500)		(4,181,706)		(1,887,350)	
Amounts received specifically for New and Upgraded Assets	583,500		1,510,607		577,769	
	(561,000)		(2,671,099)		(1,309,581)	
Net Lending/(Borrowing) for Financial Year	535,466		(2,214,826)		(1,168,766)	

This note is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis. All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis. The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

**STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30TH JUNE 2026**

	Annual Budget 2024/25	Forecast #3 2024/25	Annual Budget 2025/26
	\$	\$	\$
INCOME			
Rates	18,892,534	18,886,534	19,665,374
Statutory Charges	342,250	342,250	384,750
User Charges	3,448,902	3,498,022	3,619,868
Grants, Subsidies and Contributions - Capital	587,730	691,659	857,128
Grants, Subsidies and Contributions - Operational	2,734,675	2,877,338	2,815,246
Investment Income	125,968	175,968	150,469
Reimbursements	1,501,393	1,793,829	822,421
Other Income	1,352,771	1,514,448	1,680,764
Operational New Initiatives Income	2,500	1,626	122,520
Total Income	28,988,723	29,781,674	30,118,540
EXPENSES			
Employee Costs	9,223,880	9,254,344	9,653,213
Materials, Contracts & Other Expenses	13,769,647	14,888,620	14,550,301
Depreciation, Amortisation & Impairment	5,198,153	5,198,153	5,328,099
Finance costs	787,230	465,816	396,722
Operational New Initiatives	652,000	652,000	621,695
Total Expenses	29,630,910	30,458,933	30,550,030
OPERATING SURPLUS / (DEFICIT)			
	(642,187)	(677,259)	(431,490)
Amounts received specifically for new or upgraded assets	583,500	1,510,607	577,769
NET SURPLUS / (DEFICIT)	(58,687)	833,348	146,279
Transferred to Equity Statement			
TOTAL COMPREHENSIVE INCOME	(58,687)	833,348	146,279

Financial Statements – continued

STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED 30TH JUNE 2026

	Annual Budget 2024/25	Forecast #3 2024/25	Annual Budget 2025/26
	\$	\$	\$
ASSETS			
Current Assets			
Cash and Cash Equivalents	7,201,953	4,331,678	2,752,341
Trade and Other Receivables	2,139,021	2,094,505	2,099,840
Financial Assets	96,160	107,769	112,157
Total Current Assets	9,437,134	6,533,922	4,964,338
Non-Current Assets			
Financial Assets	278,984	417,376	305,219
Other Non-Current Assets	-	-	-
Infrastructure, Property, Plant & Equipment	246,790,779	247,586,552	248,901,597
Total Non-Current Assets	247,069,763	248,003,928	249,206,816
Total Assets	256,506,897	254,537,880	254,171,154
LIABILITIES			
Current Liabilities			
Trade and Other Payables	4,541,061	3,443,024	3,444,160
Borrowings	708,973	514,141	673,920
Provisions	911,365	1,146,247	1,146,247
Total Current Liabilities	6,161,399	5,103,412	5,264,327
Non-Current Liabilities			
Borrowings	12,795,525	11,973,026	11,299,106
Provisions	1,387,986	1,443,804	1,443,804
Total Non-Current Liabilities	14,183,511	13,416,830	12,742,910
Total Liabilities	20,344,910	18,520,242	18,007,237
NET ASSETS	236,161,987	236,017,638	236,163,917
EQUITY			
Accumulated Surplus	46,099,414	46,157,136	46,323,415
Asset Revaluation Reserves	188,921,150	188,921,150	188,921,150
Other Reserves	1,141,423	939,352	919,352
Total Equity	236,161,987	236,017,638	236,163,917

**CASH FLOW STATEMENT
FOR THE YEAR ENDED 30TH JUNE 2026**

	Annual Budget 2024/25	Forecast #3 2024/25	Annual Budget 2025/26
	\$	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Operating receipts	27,338,847	31,119,753	28,078,059
Investment receipts	125,968	175,968	150,469
Payments			
Operating payments to suppliers & employees	(22,565,225)	(24,212,660)	(23,796,524)
Finance payments	(787,230)	(465,816)	(396,722)
Net Cash provided by (or used in) Operating Activities	4,112,360	6,617,245	4,035,282
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts			
Amounts specifically for new or upgraded assets	583,500	1,510,607	577,769
Grants utilised for capital purposes	587,730	691,569	857,128
Sale of replaced assets	34,000	126,000	5,000
Repayments of loans by community groups	92,569	92,569	107,769
Payments			
Expenditure on renewal/replacement of assets	(3,493,500)	(4,190,621)	(4,760,794)
Expenditure on new/upgraded assets	(1,144,500)	(4,181,706)	(1,887,350)
Loans made to community groups	-	(150,000)	-
Net Cash provided by (or used in) Investing Activities	(3,340,201)	(6,101,582)	(5,100,478)
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts			
Proceeds from borrowings	-	150,000	-
Payments			
Repayments of borrowings	(625,417)	(625,417)	(510,934)
Repayment of lease liabilities	(147,624)	(101,705)	(3,207)
Net cash provided by (or used in) Financing Activities	(773,041)	(577,122)	(514,141)
Net Increase (Decrease) in cash Held	(882)	(61,459)	(1,579,337)
Cash & Cash Equivalents at beginning of Period	7,202,835	4,393,137	4,331,678
Cash & Cash Equivalents at end of period	7,201,953	4,331,678	2,752,341

Financial Statements – continued

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30TH JUNE 2026

	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	Total Equity
	\$	\$	\$	\$
Annual Budget 2025/26				
Balance at end of previous reporting period	46,157,136	188,921,150	939,352	236,017,638
Restated opening balance	46,157,136	188,921,150	939,352	236,017,638
Net Surplus/ (Deficit) for Year	146,279	-	-	146,279
Other Comprehensive Income				
Transfers between reserves	20,000	-	(20,000)	-
Balance at End of Period - 30 June 2026	46,323,415	188,921,150	919,352	236,163,917
Forecast #3 2024/25				
Balance at end of previous reporting period	45,213,788	188,921,150	1,049,352	235,184,290
Restated opening balance	45,213,788	188,921,150	1,049,352	235,184,290
Net Surplus/ (Deficit) for Year	833,348	-	-	833,348
Other Comprehensive Income				
Transfers between reserves	110,000	-	(110,000)	-
Balance at End of Period - 30 June 2025	46,157,136	188,921,150	939,352	236,017,638
Annual Budget 2024/25				
Balance at end of previous reporting period	46,048,101	188,921,150	1,251,423	224,942,529
Restated opening balance	46,048,101	188,921,150	1,251,423	236,220,674
Net Surplus/ (Deficit) for Year	(58,687)	-	-	(58,687)
Other Comprehensive Income				
Transfers between reserves	110,000	-	(110,000)	-
Balance at End of Period - 30 June 2025	46,099,414	188,921,150	1,141,423	236,161,987

Funding The Business Plan

An operating deficit of \$431,490 is being forecast for 2025/2026. The operating deficit measures the difference between operating revenue and expenses for the period. The Council's long term financial sustainability is dependent on ensuring that, on average over time, its expenses are less than its revenue, in accordance with the Long Term Financial Plan.

Council's revenue in 2025/2026 includes \$19,665,374 proposed to be raised from general and other rates revenue. This is based on an increase in general rates revenue of 4.2%.

The graph below outlines the break-up of operational funding budgeted to be received for the 2025/2026 financial year.

Other sources of revenue for the City of Port Lincoln are:

User Charges set by Council – these charges are mainly for Council's Resource Recovery Centre, but also include private works and other use of Council's facilities.

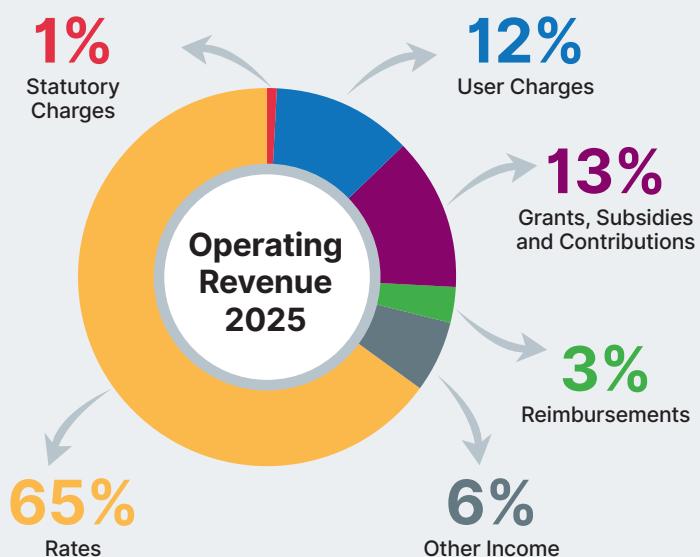
Statutory Charges set by State Government – these are fees and charges set by regulation and collected by the Council for regulatory functions such as assessment of development applications and dog registrations. The revenue from statutory charges generally off-set the cost of the service.

Grants, Subsidies and Contributions – the Council normally seeks to attract as much grant funding as possible from other levels of government, and major projects of wider State benefit are usually jointly funded in partnership with the State Government and other relevant parties.

Investment Income – Council invests funds for future maintenance and capital projects in interest bearing accounts.

Commercial Rental Income – Council acquired the remaining balance of the Civic Centre building in February 2024, with current commercial leasing arrangements remaining in place. This has resulted in revenue from the Civic Centre tenants.

Cash Advance facilities are available to Council to assist in Council's cashflow throughout the year and provide additional financial resourcing opportunities if required.



Financial Sustainability

Amendments to the Local Government Act 1999 in 2021, combined with an independent review initiated by the Local Government Association of SA into the long term financial sustainability of South Australian councils, clearly indicated that there was a need for councils to take a longer term view into their financial planning and sustainability in working towards their goals. The ongoing ESCOSA reviews across all South Australian councils is an additional step in this independent review process.

Council is committed to ensuring its long term financial sustainability

Council's financial sustainability is dependent on ensuring that, on average over time, its expenses are at least matched by its revenue. In addition, capital expenditure on existing infrastructure and other assets should be optimised in accordance with Council's long term renewal programs as referenced in Council's Strategic Asset Management Plan.

Regulation 7 of the Local Government (Financial Management) Regulations 2011 states:

Pursuant to section 123(10)(b) of the Act, each budget of a council under the Act must – include estimates with respect to the council's operating surplus ratio, asset sustainability ratio and net financial liabilities ratio presented in a manner consistent with the note in the Model Financial Statements entitled Financial Indicators.

OPERATING SURPLUS RATIO

The operating surplus ratio expresses the operating surplus or deficit as a percentage of operating income.

This ratio answers the question: *Is Council covering its operating expenditure and depreciation charge from its operating revenue?*

The forecast Operating Surplus Ratio for 2025/2026 of -1.4% represents operating income budgeted to be \$431,490 less than Council's operating expenses for the year.

This falls within the acceptable limits of between -3% and +5% as per Council's Long Term Financial Plan.

Calculation of Operating Surplus Ratio	Budget 2025/2026
Operating Surplus/(Deficit)(a)	(\$431,490)
Operating Revenue (b)	\$30,118,540
Operating Surplus Ratio (a)/(b)	(1.4%)

ASSET RENEWAL FUNDING RATIO

The Asset Renewal Funding Ratio indicates the extent to which existing non-financial assets are being renewed and replaced, compared with the assets renewal and replacement expenditure identified as warranted in Council's Strategic Asset Management Plan (SAMP).

The ratio is calculated by measuring capital renewal or replacement expenditure compared to the expenditure proposed in Council's SAMP.

The targeted ratio is between 90% to 100% and Council budgeted for 100% which indicates that Council's capital renewal or replacement expenditure is in line with Council's SAMP.

NET FINANCIAL LIABILITIES & NET FINANCIAL LIABILITIES RATIO

Net financial liabilities is a comprehensive measure of the indebtedness of the Council as it includes items such as employee long-service leave entitlements and other amounts payable as well as taking account of the level of Council's available cash and investments. Specifically, Net Financial Liabilities equals total liabilities less financial assets, where financial assets for this purpose includes cash, cash equivalents, trade and other receivables, and other financial assets, but excludes equity held in Council businesses, inventories and land held for resale.

The following table sets out revised estimates as at 30 June 2026.

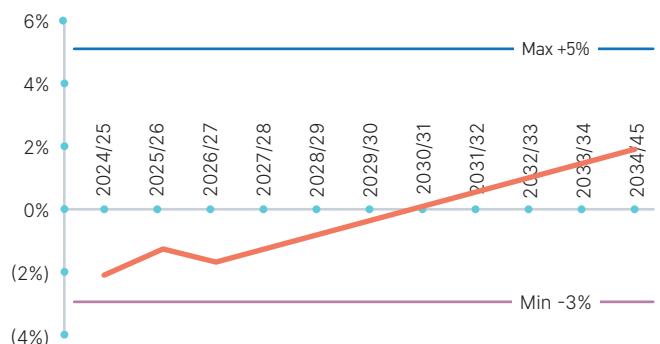
Calculation of Net Financial Liabilities Ratio	Budget 2025/2026
Net Financial Liabilities (a)	\$12,737,680
Total Operating Revenue (b)	\$30,118,540
Net Financial Liabilities Ratio (a)/(b)	42%

ASSESSMENT OF LONG TERM FINANCIAL SUSTAINABILITY

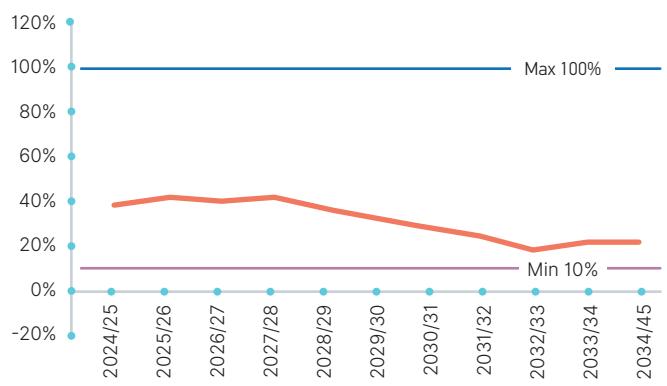
The below 10 year ratios indicate that the 10 year LTFP is financially sustainable:

- A deficit in 2025/2026, reducing annually to breakeven by 2030/2031 and thereafter, operating surplus for the remaining years of the plan.
- Net Financial Liabilities are at acceptable levels; &
- Asset Renewal Funding Ratios are at acceptable levels.

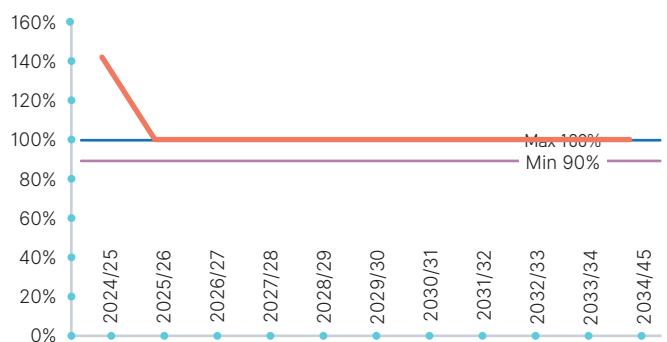
OPERATING SURPLUS RATIO



NET FINANCIAL LIABILITIES RATIO



ASSET RENEWAL FUNDING RATIO



Rating Policy & Arrangements

RATING ARRANGEMENTS 2025/2026

The rate revenue increase has been kept to a level to enable funding of on-going operational expenses, renewal infrastructure works, priority new/upgrade capital works and operational new initiatives – and return an operational result within the target range.

Council's LTFP forecasts a total rate revenue increase for 2025/2026 of 4.2% in RATE REVENUE DOLLARS. The forecast rate revenue increase in the Long Term Financial Plan incorporates and reflects anticipated growth of the City's rate base plus a Consumer Price Indexation estimate.

Rating Basis – Capital Value

The City of Port Lincoln uses capital value as the basis for valuing land within the Council area for the 2025/2026 financial year of the capital valuations, 253 totalling a value of \$157,507,586 are non-rateable properties and 8,611 with a total valuation of \$3,955,877,314 are rateable properties for 2025/2026.

Differential Rating

Council has applied land use and zone codes so properties of similar purpose can be rated proportionately under the capital value system. This is known as differential rating and came into effect in the 2024/2025 financial year.

Land use Codes:

- Residential
- Commercial
- Industrial
- Vacant
- Primary Producers
- Marina Berths
- Other Zone Code(s):
Employment (Bulk Handling) Zone

General Rates (s153 and s156)

The Long Term Financial Plan forecasts a target rate revenue increase for 2025/2026 of 4.12% on the GENERAL RATES (including 'rate in the dollar' differential component) compared to the previous year, to fund this Annual Business Plan.

The percentage rate revenue increase applied in the Annual Business Plan is consistent with funding of the projects, programs and services that Council has included in the Annual Business Plan and Annual Budget.

The general rate revenue calculation is shown in General Rate Revenue Calculation.

The table demonstrates that although the total general rate revenue raised is to increase by 4.12%, the planned increase in the average rate per assessment is 3.78% (total general rate revenue divided by the total number of properties that the rate revenue is distributed across), when the new total revenue is applied to the new number of assessable properties in 2025/2026.

Rate Capping 25%

To assist in alleviating significant increases in rates resulting from the transition to Capital Value on Rating in 2024/2025, Council have again applied a 25% cap on the General Rates portion of Council rates on all properties that have not sold, been subdivided or amalgamated, and had received a cap during the 2024/2025 financial year, on all Land Use Codes except for properties in the Employment Bulk Handling Zone.

This means that the largest rating increase for any property will be no more than 25% above 2024/2025 general rates component after capping had been applied, excluding Employment Bulk Handling Zone.

GENERAL RATE REVENUE CALCULATION

Total General Rate Revenue for 2024/2025 Budget	Total Percentage Increase 2024/2025	In Comparison Total % Increase in 2023/2024	Total General Rate Revenue for 2025/2026 Budget (Net of Rate Cap)	Total Percentage Increase 2025/2026	In Comparison Total % Increase in 2024/2025
\$15,056,563	6.26%	8.89%	\$15,676,648	4.12%	6.26%
2024/2025	2024/2025	2024/2025	2025/2026	2025/2026	2025/2026
Total General Rate Revenue	Number of Properties Rates Distribution	Average Proposed General Rate Per Property	Total % Increase on Average Per Property	Total General Rate Revenue	Average Proposed General Rate Per Property
\$15,056,563	8,583	\$1,754,23	6.26%	\$15,676,648	8,611
					\$1,820.54
					3.78%

Rating Policy & Arrangements – continued

Pursuant to Sections 159 to 165 of the Local Government Act 1999, Council is required to provide mandatory rate rebates to land that is either owned, occupied or used for purposes as described in these sections. Section 166 of the Act also provides that Council may grant discretionary rebates for the purposes as described in Section 166. Council currently provides mandatory rebates to 126 properties and discretionary rate rebates to 47 properties.

In addition to a general rate, Council will raise income through Service Charges for Recycling and Waste Collection.

The 2025/2026 Budget is developed to enable Council to undertake the planned services, programs and proposed projects, in line with its financial sustainability objectives and principles.

The total rate revenue to be raised for this Annual Business Plan is provided in the summary, following in the context of the overall forecast cash flow impact of Council activities. In order to adopt a sustainable and responsible Annual Business Plan and Budget, Council has reviewed project priorities together with other key budget drivers, demonstrating a clear nexus between any additional debt or reserves use and the community outcomes to be achieved.

The net proceeds of rates received for budget purposes will also reflect additional revenues and expenses related to rates, including revenue for the Regional Landscape Levy,

penalties for late payment, rates and legal costs recovered, less rebates, rate remissions and write-offs and the rates early payment discount.

To raise General Rate Revenue that is identified in the section FUNDING THE ANNUAL BUSINESS PLAN, Council declares a rate in the dollar of, as per the table below based on capital valuation of land within the City of Port Lincoln together with a fixed charge per rateable property.

Fixed Charge

The Council has elected to impose a fixed charge system, rather than a minimum rate which tends to distort the equity principles of taxation.

The reasons for imposing a combination of rate in the dollar and a fixed charge are:

- The Council considers it appropriate that all rateable properties make a contribution to the cost of administering the Council's activities and maintaining the physical infrastructure that supports each property;
- The fixed charge system has a lesser proportionate impact on lower income earners than a minimum rate system;
- The fixed charge system is more readily understandable than a minimum rate system.

RATE IN THE DOLLAR SUMMARY

Land Use	2024/2025				2025/2026			
	Rate in Dollar \$	Rate in Dollar component \$	Rates Capping Concession \$	Net Rate in Dollar Component \$	Rate in Dollar \$	Rate in Dollar component \$	Rates Capping Concession \$	Net Rate in Dollar Component \$
Residential	0.00267320	7,352,073	(517,815)	6,834,258	0.00235121	7,483,515	(85,595)	7,397,920
Commercial Shop	0.00347516	588,684	(102,300)	486,384	0.00305657	550,772	(51,995)	498,776
Commercial Office	0.00347516	175,827	(21,280)	154,547	0.00305657	163,852	(6,761)	157,091
Commercial Other	0.00347516	760,818	(104,272)	656,546	0.00305657	737,619	(37,471)	700,148
Industry Light	0.00347516	107,011	(2,777)	104,234	0.00305657	116,173	(328)	115,845
Industry Other	0.00347516	251,340	(79,587)	171,753	0.00305657	245,344	(46,732)	198,612
Primary Production	0.00347516	69,086	(3,792)	65,294	0.00305657	60,658	(514)	60,144
Vacant Land	0.00801960	625,737	(7,002)	618,735	0.00705363	597,335	0	597,335
Other	0.00267320	161,834	(17,708)	144,126	0.00235121	51,431	(2,288)	49,143
Marina Berths	0.00267320	32,717	(69)	32,648	0.00235121	28,776	0	28,776
Employment Bulk Handling	0.01069280	402,788	0	402,788	0.00940484	385,617	0	385,617
Total Rate in Dollar Charge		10,527,915	(856,602)	9,671,313		10,421,092	(231,684)	10,189,408

FIXED CHARGE SUMMARY

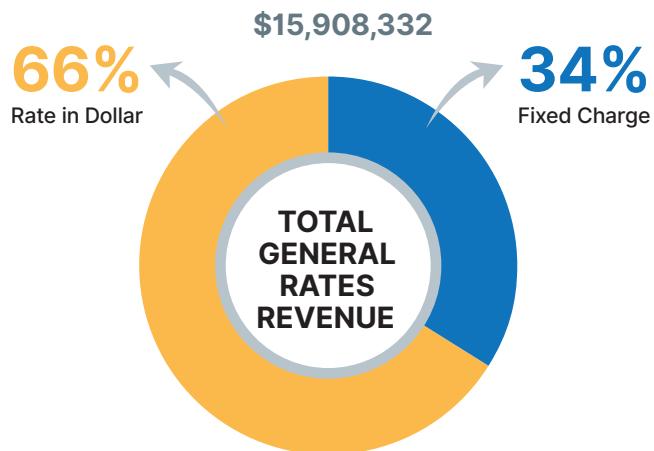
	2024/2025	2025/2026
Number of Rateable Properties	8,583	8,611
Less: Adjoining properties	139	138
Marina Berths	159	159
Adjusted number of properties fixed charge applicable to	8,285	8,314
Fixed Charge Component	Increased rates raised - Fixed Charge component	
Fixed Charge 2024/2025	\$650	5,385,250
Fixed Charge 2025/2026	\$660	5,487,240
		101,990

The fixed charge for 2025/2026 will be levied uniformly on all non-contiguous assessments excluding Marina Berths. The fixed charge is levied against the whole of an allotment (including land under a separate lease or license) and only one fixed charge is levied against two or more pieces of adjoining land (whether intercepted by a road or not) if the same owner occupies and owns them.

Prior to our transition to capital value as the basis of rating during 2024/2025, Council has in the past increased the fixed charge by a nominal \$10 per year, and continuing this, has increased the fixed charge to \$660.00 for 2025/2026 financial year.

Pursuant to Section 151(10) of the Local Government Act 1999, revenue raised from the Fixed Charge component cannot raise an amount that exceeds 50% of all revenue raised by the Council from general rates.

2025/2026 TOTAL GENERAL RATES REVENUE (PRE CAPPING)



Waste and Recycling Service Charges

Pursuant to Section 155 of the Local Government Act 1999, Council has declared service charges for both the waste and recycling collection services.

The Waste Service Charge is based on the nature of the service in respect of all land within the area of the City of Port Lincoln to which Council provides or makes available a waste collection service.

Council does not provide kerbside recycling services to properties assessed by the Valuer General's Office

as vacant land or marina berths, and therefore these properties do not attract the Recycling Service Charge.

To be equitable to all ratepayers, property owners should be charged for the services they are eligible to receive from Council. Council continues to model for full cost recovery on waste and recycling services totalling \$395.00 where applicable, as shown in the following table:

WASTE AND RECYCLING SERVICE CHARGES

	2024/2025	2025/2026
Number of rateable properties	8,583	8,611
Less exempt from charges under Lease or License	11	12
Number of rateable properties Waste Service Charge applicable	8,572	8,599
Less Marina Berths	159	159
Less Vacant Land	434	422
Number of rateable properties Recycling Service Charge applicable	7,979	8,020

	Service Charges		Total Amount Raised	
	2024/2025	2025/2026	2024/2025	2025/2026
Waste Service Charge	\$315.00	\$328.00	\$2,700,180	\$2,820,472
Recycling Service Charge	\$64.00	\$67.00	\$510,656	\$537,340
Combined Service Charge	\$379.00	\$395.00	\$3,210,836	\$3,357,812

Rating Policy & Arrangements – continued

Total capital values have increased by 12.9% from 2024/2025 to 2025/2026. Some of the increases can be attributed to recent developments, including new houses, extensions and alterations to existing dwellings.

Council staff have undertaken rates modelling as part of the annual budgeting process. The modelling system is based on the total amount of rates revenue Council needs to raise, including the Fixed Charge component, applied over the number of assessments. Modelling also reflects the other rating variations applicable to each property in regards to the Service Charges and the Regional Landscape Levy.

In adopting the Annual Business Plan and subsequently the Annual Budget for 2025/2026, Council has determined the rating model considered to be the most fair and equitable to residents and ratepayers.

The City of Port Lincoln does not proportionally raise rates on new developments throughout the financial year.

Property valuations are determined and advised by the Office of the Valuer General and vary from year to year. One property's capital value in relation to other properties will affect the relative change to the Differential Rates amount applicable to any one assessment, when compared to the 'average'.

The increase in the general rate revenue, which is inclusive of the rate in the dollar and fixed charge components, when applied across all rateable properties including new assessments, averages a total increase of 3.78% per assessment. This does not include the increase in the Regional Landscape Levy, which is not determined by Council.

The table below is provided as an indicative illustration of the overall impact of the proposed increases in the revenue to be generated from general rates, service charges and Landscape Levy when applied to the estimated 2025/2026 total property assessments. The Landscape Levy comparison is based solely on the Residential, Other and Vacant Land Use Rate as the impact on other land use user groups will differ. The actual impact on an individual assessment may not be the same as the examples provided and may be more or less than the average.

Regional Landscape Levy

The City of Port Lincoln currently falls within the Eyre Peninsula Landscape Board region. The Landscape South Australia Act 2019 allows the process for collecting Levy funds on behalf of the Eyre Peninsula Landscape Board (EPLB) to raise funds by way of a fixed charge levy to assist in funding the operations of the EPLB. The fixed charge is imposed as a separate rate upon all properties within the area of the EPLB.

The amount of the levy per property is now determined by the fixed rate applicable to the particular land use as advised by the EPLB as follows:

Residential, Other and Vacant Land:	\$95.60
Commercial and Industrial Land:	\$143.40
Primary Producers:	\$191.20

Council is required to collect this revenue and pay the amount collected to the EPLB. It does not retain this revenue or determine how the revenue is spent, nor does it determine the amount of the levy to be collected. The total amount of funds Council is required to raise for the EPLB based on the property data provided to the EPLB in November 2024, for the City of Port Lincoln council area for 2025/2026 is estimated to be \$844,168. This represents an increase of 3.24% on the amount paid in 2024/2025.

Section 69 (8) of the Landscape South Australia Act 2019 states that this levy can be set to provide Council's contribution value after rebates. The difference between the amount referenced above and the charge in the table following is the rebated amounts for the EP Landscape Levy.

REGIONAL LANDSCAPE LEVY

	2024/2025	2025/2026	\$ Increase	% Increase
Average General Rates	\$1,754.23	\$1,820.54	\$66.31	3.78%
Waste & Recycling Service Charges	\$379.00	\$395.00	\$16.00	4.22%
Combined Average Rates & Service Charges	\$2,133.23	\$2,215.54	\$82.31	3.86%
Landscape Levy (Residential)	\$92.70	\$95.60	\$2.90	3.13%
Total Rates including Landscape Levy	\$2,225.93	\$2,311.14	\$85.21	3.83%

Rating Policy & Arrangements – continued

RATES SUMMARY

Differential Rates on Property Value	\$10,421,092
Fixed Charge @ \$660.00	\$5,487,240
Less: 25% Capping Rebate (Where Applicable)	(\$231,684)
Waste Service Charge @ \$328.00	\$2,820,472
Recycling Service Charge @ \$67.00	\$537,340
Landscape Levy Charge @ \$95.60	\$856,194
TOTAL RATE & SERVICE CHARGES REVENUE	\$19,890,654

Note: The Landscape Levy charge referenced above applies to residential properties and vacant land. Commercial and Industrial Land uses attract a rate of \$143.40 and Primary Producers attract a charge of \$191.20 per property

RATES IMPACT STATEMENT

Valuation	2024/2025	2025/2026	Difference After cap (if Applicable)	% Change
Residential				
\$210,000	\$1,602.88	\$1,644.35	\$41.48	2.59%
\$370,000	\$2,003.86	\$2,020.55	\$16.69	0.83%
\$730,000	\$2,859.28	\$2,866.98	\$7.70	0.27%
\$1,650,000	\$5,064.67	\$5,030.10	-\$34.57	-0.68%
Commercial				
\$213,500	\$1,788.37	\$1,850.98	\$62.61	3.50%
\$790,000	\$3,461.66	\$3,613.09	\$151.43	4.37%
\$11,398,695	\$9,812.49	\$12,156.37	\$2,343.88	23.89%
\$19,475,000	\$45,957.74	\$57,337.91	\$11,380.17	24.76%
Vacant				
\$109,000	\$1,819.56	\$1,852.45	\$32.88	1.81%
\$200,000	\$2,501.23	\$2,494.33	-\$6.90	-0.28%
\$340,000	\$3,503.68	\$3,481.83	-\$21.84	-0.62%
E(BH)				
\$176,646	\$2,629.38	\$2,674.18	\$44.80	1.70%
\$3,350,000	\$26,030.76	\$32,704.61	\$6,675.80	25.65%
\$22,950,000	\$241,756.05	\$217,039.48	-\$24,716.57	-10.22%

Payment of Rates

Payment of rates for the year ending 30 June 2026 will be allowed to be paid in quarterly instalments with the first payment due on the second Friday of September 2025 and the first Friday in December 2025, March 2026 and June 2026.

A quarterly rates notice will be sent to ratepayers at least 30 days prior to each due date. A ratepayer may also pay their rates in a single instalment due by 12 September 2025.

To make bill paying more convenient for customers, the City of Port Lincoln provides the following services for the payment of the rates notice:

- BPAY service using the telephone or internet. BPAY is available 24 hours a day, 7 days a week. Contact your Bank or financial institution for further details.

- Payment through the mail by posting a cheque with the 'tear off' remittance advice to the City of Port Lincoln.
- Payment in person at the Council Office, Level One, Civic Centre, 60 Tasman Terrace, Port Lincoln. Cheque, cash and EFTPOS facilities are available Monday to Friday 9am to 4.30pm.
- Payment via Council Website – at anytime.

Incentive for Early Payment of Rates

Council has previously offered a 2% discount on general rates for payment of rates received in full on or before the September payment date and will continue to offer a 2% discount on general rates for payment of rates and charges in full on or before Friday 12 September 2025.

Late Payment of Rates

The Local Government Act provides that Council imposes an initial fine of 2% on any payment of rates, whether by instalment or otherwise, that is received late. A payment that continues to be late is then charged a prescribed interest rate on the expiration of each month that it continues to be late. Should Council refer the debt to a debt collection agency for collection, then any debt collection charges will be recoverable from the ratepayer. When Council receives a payment in respect of overdue rates Council applies the money as follows;

- To satisfy any costs awarded in connection with court proceedings to satisfy any interest costs incurred by Council in the recovery of debt,
- Payment of any fines imposed, and
- Payment of rates, in chronological order, starting with the oldest account first.

Recovery of Outstanding Rates

The Council has a documented procedure for the recovery of outstanding rates. The process is based on the forwarding of reminder notices when 2 instalments remain unpaid. If, after a period of 21 days, 2 instalments remain unpaid, the outstanding amount is referred to Council's debt collection agent for recovery action.

Sale of Land for Non-Payment of Rates

Section 184 of the Local Government Act 1999 provides that a Council may sell any property where the rates have been outstanding for three years or more. The Council is required to notify the owner of the land of its intention to sell the land, provide the owner with details of the outstanding amount(s), and advise the owner of its intention to sell the land if payment is not received within one month.

Rate Concessions

Council rates concessions are no longer directly applied by Council and the full rates account is payable.

The State Government manages the Cost of Living Concession for pensioners and self-funded retirees and should be contacted directly for further information.

Remission and Postponement of Rates

Individuals and businesses can apply to have their rates postponed and/or enter into an agreed payment plan if they meet the hardship criteria outlined in Council's **Financial Hardship Policy 7.63.17**. This will be upon application and assessed on a case by case basis.

Rebate of Rates

The Local Government Act 1999 requires councils to rebate the rates payable on some properties. Specific provisions are made pursuant to Section 160 to 165 for land used for health services, community services, religious purposes, public cemeteries and educational institutions. Council also provides Discretionary Rebates for some community groups or organisations pursuant to Section 166, however this rebate is not applicable to rateable properties owned or managed by community groups holding a licence pursuant to the Liquor Licensing Act 1997.

An application for rebate shall only be required upon establishment of a property which meets the criteria as outlined in the Local Government Act 1999 and the rebate will continue to be applied annually unless Council is notified, or becomes aware, of a change in circumstances.

Policy 7.63.8 Council Contribution Scheme for Developments

As per Section 166 and Council's Policy 7.63.8 Council Contribution Scheme For Developments, Council also provides some rebates of rates to encourage continuing building activity and land development in the City. These are in relation to development construction with a value in excess of \$1,000,000 and subdivision development, including strata and community title developments, where there are unsold new allotments.



Ratepayers can obtain further information about concessions by:

Telephoning the Department of Human Services
– ConcessionsSA Hotline:

on 1800 307 758

Email: concessions@sa.gov.au

Visiting the website:
www.dhs.sa.gov.au

LONG TERM FINANCIAL PLAN FOR THE 10 YEARS ENDING 30 JUNE 2035
STATEMENT OF COMPREHENSIVE INCOME

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income												
Rates	17,777	18,887	19,665	20,550	21,270	22,014	22,785	23,582	24,407	25,262	26,146	27,061
Statutory Charges	387	342	385	394	404	414	425	435	446	457	469	481
User Charges	3,227	3,498	3,620	3,710	3,803	3,898	3,996	4,096	4,198	4,303	4,410	4,521
Grants, Subsidies and Contributions - operating	949	2,879	2,938	3,311	3,394	3,479	3,566	3,655	3,746	3,840	3,936	4,034
Grants, Subsidies and Contributions - capital	2,792	692	857	299	307	314	322	330	339	347	356	365
Investment Income	223	176	150	149	148	148	150	152	154	157	160	163
Reimbursements	507	1,794	822	843	864	886	908	930	954	978	1,002	1,027
Other Income	948	1,514	1,681	1,723	1,766	1,810	1,855	1,902	1,949	1,998	2,048	2,099
Total Income	26,810	29,782	30,119	30,981	31,956	32,963	34,006	35,082	36,194	37,342	38,527	39,750
Expenses												
Employee Costs	7,946	9,254	9,653	10,088	10,441	10,806	11,184	11,576	11,981	12,400	12,834	13,283
Materials, Contracts & Other Expenses	14,088	15,541	15,172	15,445	15,831	16,226	16,632	17,048	17,474	17,911	18,359	18,818
Depreciation, Amortisation & Impairment	4,807	5,198	5,328	5,461	5,598	5,738	5,881	6,028	6,179	6,333	6,492	6,654
Finance Costs	395	466	397	537	509	481	454	427	399	369	339	307
Total Expenses	27,236	30,550	31,531	32,379	33,251	34,152	35,079	36,033	37,014	38,024	39,062	
Operating Surplus / (Deficit)	(426)	(677)	(431)	(550)	(423)	(288)	(146)	3	161	328	503	688
Asset Disposal & Fair Value Adjustments	(731)	-	-	-	-	-	-	-	-	-	-	-
Amounts Received Specifically for New or Upgraded Assets	1,481	1,511	578	446	458	469	481	493	505	518	531	544
Physical Resources Received Free of Charge	9	-	-	-	-	-	-	-	-	-	-	-
Net Surplus / (Deficit)	333	833	146	(103)	35	181	334	496	666	845	1,034	1,232
Total Comprehensive Income	333	833	146	(103)	35	181	334	496	666	845	1,034	1,232

CITY OF PORT LINCOLN
LONG TERM FINANCIAL PLAN FOR THE 10 YEARS ENDING 30 JUNE 2035
STATEMENT OF FINANCIAL POSITION

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,393	4,332	2,753	3,458	2,391	2,913	3,797	4,932	5,311	6,944	5,141	4,690
Trade & Other Receivables	5,343	2,055	2,100	2,244	2,247	2,306	2,366	2,446	2,529	2,615	2,702	2,793
Other Current Assets	-	108	112	117	48	37	33	16	17	18	19	-
Total Current Assets	9,736	6,534	4,965	5,818	4,686	5,256	6,196	7,394	7,857	9,577	7,862	7,483
Non-Current Assets												
Financial Assets	375	417	305	188	140	107	91	74	56	37	19	-
Infrastructure, Property, Plant & Equipment	244,126	247,587	248,902	248,521	249,138	248,235	247,091	245,836	245,484	244,031	246,177	247,159
Other Non-Current Assets	413	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	244,914	248,004	249,207	248,709	249,278	248,342	247,182	245,910	245,540	244,068	246,196	247,159
TOTAL ASSETS	254,650	254,538	254,172	254,527	253,964	253,598	253,378	253,304	253,396	253,645	254,058	254,643
LIABILITIES												
Current Liabilities												
Trade & Other Payables	3,811	3,443	3,444	4,577	4,678	4,781	4,887	4,996	5,108	5,224	5,343	5,465
Borrowings	7,689	514	674	698	650	661	679	686	713	740	769	636
Provisions	1,146	1,146	1,146	1,146	1,146	1,146	1,146	1,146	1,146	1,146	1,146	1,146
Total Current Liabilities	12,647	5,103	5,265	6,422	6,474	6,588	6,712	6,829	6,967	7,110	7,259	7,248
Non-Current Liabilities												
Borrowings	5,375	11,973	11,299	10,601	9,951	9,291	8,611	7,925	7,213	6,472	5,703	5,067
Provisions	1,444	1,444	1,444	1,444	1,444	1,444	1,444	1,444	1,444	1,444	1,444	1,444
Total Non-Current Liabilities	6,819	13,417	12,743	12,045	11,395	10,734	10,055	9,369	8,656	7,916	7,147	6,511
TOTAL LIABILITIES	19,466	18,520	18,008	18,467	17,869	17,322	16,767	16,198	15,624	15,027	14,405	13,758
Net Assets	235,184	236,018	236,164	236,060	236,095	236,276	236,610	237,107	237,773	238,618	239,652	240,884
EQUITY												
Accumulated Surplus	45,214	46,157	46,323	46,220	46,255	46,436	46,770	47,266	47,932	48,778	49,812	51,044
Asset Revaluation Reserves	188,921	188,921	188,921	188,921	188,921	188,921	188,921	188,921	188,921	188,921	188,921	188,921
Other Reserves	1,049	939	919	919	919	919	919	919	919	919	919	919
Total Equity	235,184	236,018	236,164	236,060	236,095	236,276	236,610	237,107	237,773	238,618	239,652	240,884

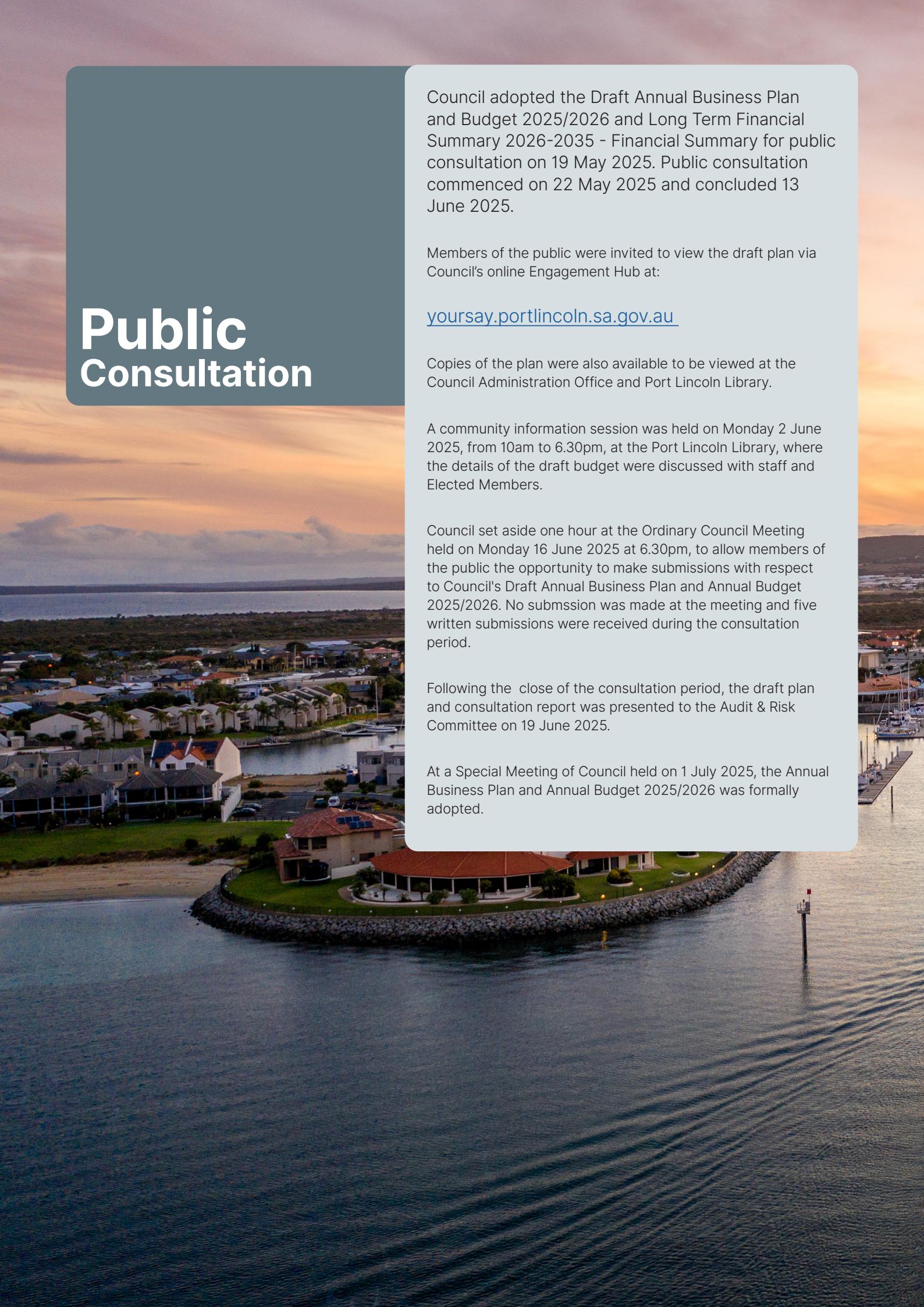
CITY OF PORT LINCOLN
LONG TERM FINANCIAL PLAN FOR THE 10 YEARS ENDING 30 JUNE 2035

		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities													
Receipts:													
Rates Receipts	17,461	19,164	19,670	20,446	21,236	21,980	22,749	23,545	24,369	25,222	26,105		27,019
Statutory Charges	387	590	384	394	404	414	424	435	446	457	469		480
User Charges	1,749	5,551	3,617	3,708	3,801	3,896	3,993	4,093	4,195	4,300	4,408		4,518
Grants, Subsidies and Contributions (operating purpose)	447	2,923	2,937	3,302	3,392	3,477	3,564	3,653	3,744	3,838	3,934		4,032
Investment Receipts	223	176	150	149	148	148	148	150	152	154	157		160
Reimbursements	227	2,088	842	843	864	885	907	930	953	977			1,027
Other	412	2,049	1,695	1,739	1,764	1,808	1,854	1,900	1,947	1,996			2,097
Payments:													
Payments to Employees	(7757)	(9,247)	(9,644)	(10,077)	(10,432)	(10,797)	(11,175)	(11,566)	(11,971)	(12,390)	(12,824)		(13,273)
Payments for Materials, Contracts & Other Expenses	(14,872)	(16,211)	(15,219)	(14,366)	(15,703)	(16,154)	(16,565)	(16,967)	(17,409)	(17,844)	(18,291)		(18,728)
Finance Payments	(323)	(466)	(397)	(537)	(509)	(481)	(454)	(427)	(399)	(369)	(339)		(307)
Net Cash provided (or used in) Operating Activities	(2,047)	6,617	4,036	5,601	4,965	5,175	5,446	5,748	6,031	6,344	6,669	7,028	
Cash Flows from Investing Activities													
Receipts:													
Amounts Received Specifically for New/ Upgraded Assets	1,481	1,511	578	446	458	469	481	493	505	518	531		544
Grants utilised for capital purposes	2,792	692	857	299	307	314	322	330	339	347	356		365
Sale of Replaced Assets	124	126	5	-	-	-	-	-	-	-	-		-
Repayments of Loans by Community Groups	558	93	108	112	117	48	33	16	17	18	19		18

STATEMENT OF CASH FLOWS - Continued

CITY OF PORT LINCOLN
LONG TERM FINANCIAL PLAN FOR THE 10 YEARS ENDING 30 JUNE 2035

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Payments:												
Expenditure on Renewal/ Replacement of Assets	(6,381)	(4,191)	(4,761)	(4,209)	(5,322)	(3,920)	(3,799)	(3,811)	(4,841)	(3,870)	(7,602)	(6,575)
Expenditure on New/ Upgraded Assets	(7,369)	(4,182)	(1,887)	(871)	(893)	(915)	(938)	(962)	(986)	(1,010)	(1,036)	(1,062)
Net Purchase of Investment Securities	(468)	-	-	-	-	-	-	-	-	-	-	-
Loans Made to Community Groups	-	(150)	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(9,263)	(6,101)	(5,100)	(4,222)	(5,334)	(4,003)	(3,901)	(3,934)	(4,966)	(3,998)	(7,732)	(6,710)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings	8,000	150	-	-	-	-	-	-	-	-	-	-
Proceeds from Aged Care Facility Deposits	190	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayments of Borrowings	(1,251)	(625)	(511)	(671)	(694)	(646)	(656)	(675)	(682)	(708)	(735)	(764)
Repayment of Principal Portion of Lease Liabilities	(182)	(102)	(3)	(3)	(4)	(4)	(4)	(4)	(5)	(5)	(5)	(5)
Net Cash Flow provided (used in) Financing Activities	6,757	(577)	(514)	(674)	(698)	(650)	(661)	(679)	(686)	(713)	(740)	(769)
Net Increase/(Decrease) in Cash & Cash Equivalents	(4,553)	(61)	(1,579)	705	(1,067)	522	885	1,135	378	1,633	(1,803)	(451)
plus: Cash & Cash Equivalents - beginning of year	8,946	4,393	4,332	2,753	3,458	2,391	2,913	3,797	4,932	5,311	6,944	5,141
Cash & Cash Equivalents - end of the year	4,393	4,332	2,753	3,458	2,391	2,913	3,797	4,932	5,311	6,944	5,141	4,690



Public Consultation

Council adopted the Draft Annual Business Plan and Budget 2025/2026 and Long Term Financial Summary 2026-2035 - Financial Summary for public consultation on 19 May 2025. Public consultation commenced on 22 May 2025 and concluded 13 June 2025.

Members of the public were invited to view the draft plan via Council's online Engagement Hub at:

yoursay.portlincoln.sa.gov.au

Copies of the plan were also available to be viewed at the Council Administration Office and Port Lincoln Library.

A community information session was held on Monday 2 June 2025, from 10am to 6.30pm, at the Port Lincoln Library, where the details of the draft budget were discussed with staff and Elected Members.

Council set aside one hour at the Ordinary Council Meeting held on Monday 16 June 2025 at 6.30pm, to allow members of the public the opportunity to make submissions with respect to Council's Draft Annual Business Plan and Annual Budget 2025/2026. No submission was made at the meeting and five written submissions were received during the consultation period.

Following the close of the consultation period, the draft plan and consultation report was presented to the Audit & Risk Committee on 19 June 2025.

At a Special Meeting of Council held on 1 July 2025, the Annual Business Plan and Annual Budget 2025/2026 was formally adopted.





CONTACT

For further information on the Annual Business Plan & Budget contact the Council Administration Office:

Council Administration

Level One, Civic Centre
60 Tasman Terrace, Port Lincoln SA 5606
PO Box 1787, Port Lincoln SA 5606
Telephone: 08 8621 2300
Email: plcc@plcc.sa.gov.au
Website: www.portlincoln.sa.gov.au
Facebook: www.facebook.com/cityofportlincoln

